

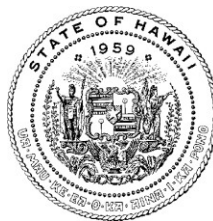


Release Date: October 5, 2021

**REQUEST FOR PROPOSALS
RFP NO. 22-01**

for

**HAWAII TOURISM DESTINATION BRAND MARKETING AND
MANAGEMENT SERVICES FOR THE
UNITED STATES MAJOR MARKET AREA**



STATE OF HAWAII
HAWAII TOURISM AUTHORITY
DEPARTMENT OF BUSINESS, ECONOMIC DEVELOPMENT & TOURISM

**DEADLINE FOR RECEIPT OF PROPOSALS:
4:30 PM (HST) on
November 12, 2021**

By the Hawai'i Tourism Authority, 1801 Kalākaua Avenue, Hawai'i Convention Center, First Level, Honolulu, Hawai'i 96815. Electronic submissions only. No physical submissions or physical deliveries accepted. Direct any questions relating to this solicitation to Contracts & Procurement, (808) 973-2246, or email to contracting@gohta.net. Email strongly preferred.

Ronald D. Rodriguez

Ronald D. Rodriguez (Oct 5, 2021 10:11 HST)

Ronald D. Rodriguez
Procurement Officer/Sr. Contract Specialist
Hawai'i Tourism Authority

RFP 22-01

**HAWAI‘I TOURISM DESTINATION BRAND MARKETING AND
MANAGEMENT SERVICES
FOR THE UNITED STATES MAJOR MARKET AREA**

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SECTION 1 – INTRODUCTION, TERMS & ACRONYMS, KEY DATES

Section 1 Outline

- 1.01 Introduction**
- 1.02 RFP & Associated Attachments**
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1.01 Introduction

The Hawai'i Tourism Authority, an agency of the State of Hawai'i, hereinafter referred to as the "Authority" or "HTA," is issuing this request for proposals (RFP) to seek companies capable of providing a full range of comprehensive brand marketing and brand management services for the Hawaiian Islands in the United States market.

At the start of 2020, HTA introduced a six-year strategic plan to guide the vision and the responsibilities in support of Hawai'i tourism through 2025. HTA has been reorganized around four interacting "Pillars" (Natural Resources, Hawaiian Culture, Community and Brand Marketing) supported by research and other administrative functions.

The United Nations World Tourism Organization (UNWTO) recognizes that the development and management of tourism destinations requires a holistic approach to policy and governance. *"Destination management consists of the coordinated management of all the elements that make up a tourism destination. Destination management takes a strategic approach to link-up these sometimes very separate elements for the better management of the destination."* This approach helps to avoid overlapping functions and duplication of efforts while creating better integrity through the different spheres of the management function. *"Though DMOs (destination management organizations) have typically undertaken marketing activities, their remit is becoming far broader, to become a strategic leader in destination development."*

The COVID-19 pandemic and the resulting economic crises inspired, in the Hawai'i community, a reimagining of tourism and a resetting of priorities. The tourism industry's recovery efforts will require coordination in the major market area as well as in the destination, and a synergy between the community goals and the marketing message. The HTA is seeking a destination management contractor who, in addition to providing brand marketing in the major market area, can also provide communication, facilitation,

collaboration, and promotion in Hawai'i for initiatives produced by the community through the Destination Management Action Plans (DMAPs) which were published in 2021.

The DMAP action items for Kaua'i, Maui Nui, Hawai'i Island, and O'ahu can be found in the attachment, and links to the actual plans are provided in the website references in this section. These DMAPs were executed as part of the HTA's Community-Based Tourism Program, and the concerns of the community are a major part of the work to be done. The HTA is seeking a contractor who is up to this challenge.

1.02 RFP & Associated Attachments

This solicitation, and all of its associated attachments, can be downloaded from the State Procurement Office, Hawai'i Awards & Notices Data System (HANDS), Bidding Opportunities webpage at <https://hands.ehawaii.gov/hands/opportunities>, or from the RFP page of the HTA website at <https://www.hawaiiitourismauthority.org/rfps/>.

In some instances, the offerors will be referred to a webpage for further information. A table of website references is provided in paragraph 1.11 of this section.

1.03 Cancellation

HTA reserves the right to cancel all or any component of this RFP at any time. HTA assumes no responsibility and bears no liability for costs incurred by an offeror in the preparation and submittal of proposals in response to this RFP.

1.04 Procurement Officer

The HTA's primary point-of-contact is the Procurement Officer identified at the beginning of this RFP. The Procurement Officer serves as the arbitrator and referee for this RFP. The Procurement Officer does not serve as a voting member of the evaluation committee.

Offerors should only communicate with, and rely on information from, the Contracts & Procurement Office of the HTA, identified on the cover page of this RFP. HTA is not responsible for misinformation provided by anyone outside the Procurement Office. Please use email when communicating with the Procurement Office.

Your point-of-contact will change once the contract is executed. You will be assigned an HTA Brand Manager upon award.

1.05 Terms & Acronyms

Authority	-	The Hawai'i Tourism Authority. Also referred to as "HTA".
BAFO	-	Best and Final Offer
BMMP	-	Brand Marketing & Management Plan
Board	-	Board of Directors of the Hawai'i Tourism Authority.
CPO	-	Chief Procurement Officer. Operated out of the State Procurement Office.

- CVC – Certificate of Vendor Compliance. A single document that shows compliance with the IRS, DLIR, DCCA, and DOTAX. All four approvals are required in order to contract with the State.
- DAGS – Hawai'i Department of Accounting and General Services
- DBEDT – Hawai'i Department of Business, Economic Development, and Tourism.
- DCCA – Department of Commerce and Consumer Affairs. One of the four agencies requiring compliance for the CVC.
- DLIR – Department of Labor & Industrial Relations. One of the four agencies requiring compliance for the CVC.
- DMAPs – Destination Management Action Plans
- DOTAX – Hawai'i Department of Taxation. One of the four agencies requiring compliance for the CVC.
- GC – General Conditions. Rules enacted by the Hawai'i Attorney General's Office.
- GMT – Global Marketing Team. The contractor for the MMA.
- HANDS – Hawai'i Awards & Notices Data System
- HAR – Hawai'i Administrative Rules. State rules outlining procedures for applying statute.
- HCC – Hawai'i Convention Center
- HCE – Hawai'i Compliance Express. An electronic system for contractors to get the documents and approvals necessary for the CVC.
- HOPA – Head of Purchasing Agency. Operated out of the Hawai'i Department of Business, Economic Development & Tourism (DBEDT).
- HRS – Hawai'i Revised Statutes. State law governing, among other things, the powers of and limitations on the HTA.
- HTA – Hawai'i Tourism Authority. Also referred to as "HTA" or "Authority".
- HTUSA – Hawai'i Tourism United States of America (contractor will be referred to in all marketing materials as HTUSA.)
- IRS – Internal Revenue Service. One of the four agencies requiring compliance for the CVC.
- Knowledge Bank – The data bank of licensed creative assets hosted by Barberstock and accessible to the public. Registration and agreement to terms and conditions apply. Offerors may utilize these assets in their proposal in responding to this RFP.
- KPI – Key Performance Indicators
- OIP – Hawai'i Office of Information Practices.
- Regenerative Tourism – Regenerative tourism is "creating the conditions for life to continuously renew itself, to transcend into new forms, and to flourish amid ever-changing life conditions" (Hutchins and Storm, 2019) - through tourism. It "recognizes its communities and places are living systems, constantly interacting, evolving, self-organizing, efficient, learning, distinct, and vital to create abundance, balance

- and conditions to support other life, resilience and contribute to a greater system of well-being.” (Earth Changers, 2020)
- LOS – Length of Stay. The average number of days a visitor from the market stays in Hawai‘i.
- MCI or Global MCI – Meetings, Conventions & Incentives. Comparable to what is known in some locations as MICE (Meetings, Incentives, Conferencing, Exhibitions).
- MCI Arrivals – The number of visitors that arrive from the market to attend meetings, conventions, and incentives (MCI).
- Ma‘ema‘e Toolkit – A collection of resources and instructions to represent Native Hawaiian language and culture accurately and respectfully. This should be used in preparation of your proposal.
- Mindful Traveler – Travelers who are respectful, responsible, and environmentally conscious. They seek to explore and make meaningful memories; respect the culture and environment of the places they visit; and desire to support something bigger than themselves.
- MMA – Major Market Area. The geographic area to be covered under this RFP and contract. Also referred to as simply “the market.” The MMA for this RFP is USA.
- PPPD\$ – Per Person Per Day Spending – The average dollars (US) spent per day – per person – in Hawai‘i by visitors from the market.
- PO – Procurement Officer. The contracting officer for the HTA.
- Resident Sentiment Survey – The surveys gathered and reports published regarding Hawai‘i resident sentiment towards tourism in the State.
- RFP – Request for Proposal
- SPO – Hawai‘i State Procurement Office
- State – The State of Hawai‘i, including each department and political subdivision.
- Total Arrivals – The total number of visitors that arrive from the market.
- Total Expenditures – The U.S. dollar amount spent in Hawai‘i attributed to a visitor. Includes direct spending by visitors while in Hawai‘i as well as any prepaid package purchased before arrival. Does not include transpacific air costs to and from Hawai‘i, commissions paid to travel agents or portions of the package in another state or country.

1.06 Procurement Timeline

The Procurement Timeline represents the HTA's best estimates. Dates may be subject to change. All times indicated are Hawai'i Standard Time (HST). Any change to the Procurement Timeline shall be issued in an addendum.

RFP 22-01	
ACTIVITIES	SCHEDULED DATE
Release of Request for Proposals	October 5, 2021
Deadline to Submit Intent to Apply	October 15, 2021
Pre-Proposal Conference	Week of October 18, 2021
Deadline to Submit Written Questions	October 22, 2021
State's Response to Written Questions	Week of October 25, 2021
Proposal Due Date/Time	November 12, 2021, 4:30 p.m. HST
Finalists Selected and Notified	Week of November 22, 2021
Finalist Oral Presentations	Week of November 29, 2021
Notice of Award Selection or Non-selection	Week of December 6, 2021
Start of Contract Period	January 1, 2022
End of Contract Performance	December 31, 2025
End of 1-Year Option if Exercised	December 31, 2026

1.07 Intent to Apply - Required

Registration is required to submit a proposal. Failure to register will result in rejection of your proposal.

By registering your company, any applicable Addenda will be sent to you. If you are interested in responding to this solicitation, please email the information specified below to contracting@gohta.net no later than **October 15, 2021**.

- Name of Company
- Name of Contact Person
- Email Address
- Company Address
- Telephone Number
- Solicitation (RFP) Number

1.08 Pre-Proposal Conference

Offerors are strongly encouraged to attend the pre-proposal conference. The pre-proposal conference is an opportunity for Offerors to be briefed on the procurement and to ask questions. The conference is provided for clarification purposes only. No changes will be made to the contents of the RFP via the conference. Any changes to the RFP will be issued as an addendum to the RFP. If a change is not put in writing, then it is not changed.

The pre-proposal conference will be held as follows:

Date: Week of October 18, 2021.

Location: Via Zoom teleconference. The meeting link will be emailed to those who have registered as described in paragraph 1.07 of this RFP.

HTA will not be conducting one-on-one conferences, nor will we be discussing what occurred at the conference with those who missed the conference. Any changes to the RFP as a result of the conference will be issued as an addendum.

1.09 Submission of Questions

Any questions or concerns regarding the RFP should be submitted in writing prior to the deadline for written questions noted in the Procurement Timeline.

- a) Offerors are asked to submit questions to contracting@gohta.net in an editable format such as a Word document or in the email itself, not in PDF. Each question should cite the page/section/paragraph number that is the source of the question.
- b) HTA reserves the right to combine questions, reword questions for relevance, or disregard questions altogether.

1.10 Protest of RFP Content

Protests of RFP Content must be received prior to the proposal due date. Offerors are encouraged to raise any concerns by the deadline for submission of written questions, or as soon as possible.

1.11 Website Reference

Item	Website
HTA RFP Website	http://www.hawaii tourism authority.org/RFPs
Hawai'i Tourism Authority Website	www.hawaii tourism authority.org
HTA Five-Year Strategic Plan	https://hawaii tourism authority.org/who-we-are/our-strategic-plan/
HTA Destination Management Plans (DMAPS) 2021-2023	https://www.hawaii tourism authority.org/what-we-do/hta-programs/community-based-tourism/
Kaua'i DMAP	https://www.hawaii tourism authority.org/media/6771/hta-kauai-dmap.pdf
Maui Nui DMAP	https://www.hawaii tourism authority.org/media/6860/hta-maui-action-plan.pdf
Hawai'i Island DMAP	https://www.hawaii tourism authority.org/media/7245/hta-hawaii-island-action-plan-2021.pdf
O'ahu DMAP	https://www.hawaii tourism authority.org/media/7785/hta-oahu-dmap.pdf
HTA Brand Assets/Knowledge Bank (photos, videos, b-rolls)	www.barberstock.com/hawaii
Ma'ema'e Toolkit	https://bit.ly/2MrqonN
HTA Programs	https://www.hawaii tourism authority.org/what-we-do/
HTA Research	https://www.hawaii tourism authority.org/research/

HTA Economic Impact Fact Sheet	https://www.hawaii tourism authority.org/media/7753/hta-tourism-econ-impact-fact-sheet-july-2021-final.pdf
HTA Resident Sentiment Surveys	https://hawaii tourism authority.org/research/evaluation-performance-measures/
HTA Annual Reports	https://www.hawaii tourism authority.org/who-we-are/annual-report/
Consumer Website	www.gohawaii.com
Travel Trade Website	https://agents.gohawaii.com/
Media Website	http://media.gohawaii.com/statewide/
MCI Website	https://www.meethawaii.com/
YouTube – Gohawaii Channel	https://www.youtube.com/gohawaii
Aloha+ Challenge	https://alohachallenge.hawaii.gov/
Sustainable Development Goals	https://sdgs.un.org/goals
‘Āina Aloha Economic Futures	https://www.aina aloha futures.com/
Hawai‘i Compliance Express (Certificate of Vendor Compliance)	https://vendors.ehawaii.gov
eHawaii.gov YouTube Channel	https://www.youtube.com/user/eHawaii gov 1/videos
Hawai‘i State General Conditions	https://bit.ly/2WLAAMa
Chapter 201B HRS. HTA’s inception statute.	https://bit.ly/2Wozk28

SECTION 2 – BACKGROUND & SCOPE OF WORK

Section 2 Outline:

- 2.01 Project Overview & History**
- 2.02 HTA Strategy**
- 2.03 Hawai'i Tourism Economy**
- 2.04 Destination Management Action Plans (DMAPs)**
- 2.05 Scope of Work**
- 2.06 Objective**
- 2.07 Performance Measures**
- 2.08 HTA Responsibilities**
- 2.09 Contract Administrator**
- 2.10 Compensation**
- 2.11 Term of Contract**
- 2.12 Multi-year Contract**

2.01 Project Overview & History

The HTA is a State agency established under 201B Hawai'i Revised Statutes to manage tourism for the State. The HTA is administratively attached to the Department of Business Economic Development and Tourism (DBEDT). The HTA's powers and responsibilities include coordinating with global marketing contractors, visitor industry partners, travel trade, MCI partners, and community stakeholders to ensure that brand marketing and communications tactics are in line with Hawai'i's unique and distinctive products, including natural resources, Hawaiian culture, and Hawai'i's multi-ethnic culture.

In addition, the HTA creates, manages and supports the development of unique tourism experiences such as community and cultural festivals, sporting events, natural resources, and community and cultural programs. The HTA also directly affects the visitor experience through its support of workforce development, visitor assistance programs, the integration of community and residents' considerations, and a deep respect for the Hawaiian host culture.

In 2021, HTA embarked on a statewide, island by island, community outreach process guided by a diverse stakeholder steering committee to create individual Destination Management Action Plans to recover and rebuild tourism for our islands' communities and to address community concerns. All these elements should be considered as RFP responses are developed.

The HTA has historically contracted with nine global marketing teams (GMTs) - USA, Canada, Oceania, Europe, Japan, Korea, China, Taiwan, and Southeast Asia – to promote Hawai'i in each respective 'Major Market Area' ("MMA").

New for this year: The effort to recover from the COVID-19 economic crises, and the subsequent revisioning of tourism by the Hawai'i community, requires coordinated efforts both in the major market area as well as in the destination. In addition to providing brand

marketing in the major market area, contractor shall also provide coordination, communication and promotion in Hawai'i for initiatives produced by the community through the Destination Management Action Plans (DMAPs).

2.02 HTA Strategy

HTA's key brand marketing and management strategies are as follows:

- Develop effective marketing plans for each of HTA's designated major market areas (MMAs) with a common brand message, communicated in a way that is market appropriate.
- Differentiate Hawai'i from its competition by focusing on our unique Hawaiian culture, authentic activities, natural environment, and attractions, by engaging Native Hawaiian organizations.
- Focus marketing on higher-spending, positive-impact prospects by developing data-driven plans based on a deep understanding of current visitors and the visitor of the future.
- Nurture partnerships with industry partners – especially airlines, wholesalers, hoteliers, cruise lines, and others in the travel distribution system.
- Align our branding and education programs with the responsible transition of Hawaii's tourism model to include appropriate elements of the Aloha+ Challenge, Sustainable Development Goals, and 'Āina Aloha Economic Futures.
- Use advances in technology to enhance marketing efficiency and effectiveness, reach intended audiences, and promote regenerative tourism.
- Facilitate communication within the destination to advance the goals of the various DMAPs and to improve resident sentiment.

2.03 Hawai'i's Tourism Economy

In 2019, the industry sustained 216,000 jobs and generated more than \$17.72 billion in visitor spending and \$2.07 billion in tax revenues. In 2020, as a result of the pandemic, the visitor spending sank to \$6.26 billion (estimated due to limited sample size).

USA Market

	2019	2020 Preliminary
Total Expenditures (in Millions)	11,636.2	N/A
PPPD\$	188.3	N/A
Total Arrivals	6,871,839	1,982,449
-MCI Arrivals	293,659	93,466
Length of Stay	8.99	11.06

2.04 Destination Management Action Plans (DMAPs)

HTA, in partnership with the counties and the respective island visitors bureaus, convened steering committees consisting of members of the community, visitor industry, and other sectors, to develop plans to help in the recovery efforts following the global pandemic. The goal was to rebuild, redefine and reset tourism's direction over a three-year period through a collaborative process.

This resulted in Destination Management Action Plans (DMAPs) for Kaua'i, Maui Nui (Maui, Moloka'i and Lāna'i), O'ahu and Hawai'i Island. The plans are centered around attracting and educating responsible visitors; advocating for solutions to overcrowded attractions, overtaxed infrastructure, and other tourism-related problems; and working with other responsible agencies to improve natural and cultural assets valued by both Hawai'i residents and visitors.

Links to the individual plans can be found in the Website Reference in Section 1 of this RFP. In addition, we are providing here links to the 2021 summer progress reports for each of the islands except O'ahu which was only recently published and thus does not have a progress report.

- Kaua'i: <https://www.hawaiiitourismauthority.org/media/7681/kauai-dmap-progress-report-summer-2021-final.pdf>
- Maui: <https://www.hawaiiitourismauthority.org/media/7679/maui-dmap-progress-report-summer-2021-final.pdf>
- Moloka'i: <https://www.hawaiiitourismauthority.org/media/7680/molokai-dmap-progress-report-summer-2021-final.pdf>
- Lāna'i: <https://www.hawaiiitourismauthority.org/media/7709/lanai-dmap-progress-report-summer-2021-final.pdf>
- Hawai'i: <https://www.hawaiiitourismauthority.org/media/7678/hawaii-island-dmap-progress-report-summer-2021-final.pdf>

2.05 Scope of Work

Brand Marketing and Management Services:

The scope of work for brand marketing and management services can be found in the attachment entitled 2022 MMA BMMP Outline.

2.06 Objective

There is a great deal of overlap between destination marketing and management. Therefore, the objectives are presented as one list. The offeror should be mindful not to keep the marketing and management roles in siloes.

The key brand marketing and management objectives for this RFP are as follows:

- Primary focus on brand marketing in the United States.
- Assist HTA in execution of DMAP and regenerative tourism initiatives.
- Drive destination brand awareness. Build the brand of the Hawaiian Islands as well as the specific islands of O'ahu, Maui, Hawai'i Island, Kaua'i, Lāna'i, and Moloka'i.
- Take advantage of local market insights and intelligence on trends, distribution dynamics, consumer insights, and competitive analysis. Target both current and next generation of mindful travelers.

- Focus brand marketing to target mindful travelers with emphasis on higher trip expenditures and increasing per person per day expenditures.
- Collaborate with the visitor industry to leverage resources and optimize results.
- Maintain the cultural integrity of the Hawaiian language, customs and practices, music, dance, cultural and historic sites, and imagery in all marketing initiatives.
- Increase awareness, familiarization, and understanding of the diversity of Hawai'i's people, place, and culture .
- Implement a responsible tourism branding communications program to educate visitors both pre- and post-arrival with specific information about safe and respectful/mindful travel.
- Develop airline relationships with the goal of monitoring and improving load factors and to support direct routes as directed.
- Grow high-value market share against competing destinations.
- Focus marketing and enhance tour product development to build a desire to visit during shoulder periods.
- Maintain a balance between travel trade and consumer promotions, backed by research regarding consumer destination travel shopping and buying trends.
- Assist HTA's Global MCI contractor in securing MCI group business with special focus on the state-owned Hawai'i Convention Center (HCC) and citywide convention growth.
- Support local businesses and promote Hawai'i made products.
- Assist HTA and other designated entities in crisis management and communication related to the visitors and/or visitor industry.
- Ensure that initiatives are metrics driven.

2.07 Performance Measures

Success of the Hawai'i Tourism Authority will be measured by the following Key Performance Indicators (KPIs):

- Average Daily Visitor Spending
- Total Visitor Expenditures
- Resident Satisfaction
- Visitor Satisfaction

Specifically, the Key Marketing and Management Performance Indicators for the United States MMA are:

- Grow Average Daily Visitor Spending over 2021
- Grow Total Visitor Expenditures (prioritizing average daily spend over increasing visitor arrivals) over 2021
- Increase percentage for "visitors recall hearing or seeing information about safe and responsible travel" compared to the most recent study
- Improve Hawai'i's ratings for "value" and "unique experiences" compared to the most recent study
- Improve score in perceptions of the uniqueness of the destination for prospective visitors compared to the most recent study

- Increase percentage of consideration for visiting Hawai'i within the next 12 months compared to the most recent study
- Increase percentage of visitors that participated in voluntourism activities while in Hawai'i (2022 will be the first year to establish a baseline)

Offerors are required to develop semiannual targets for Brand Marketing and Management Plan Performance Measures subject to HTA's review and approval.

In addition, the HTA may fund a study to measure the incremental trips generated, visitor spending per trip, incremental spending generated, and the taxes generated on spending as a result of major campaign(s).

2.08 HTA Responsibilities

HTA Staff. The HTA shall appoint a designated officer or employee(s) to serve as the HTA Program Manager and HTA Contracting Officer. Unless otherwise noted herein, any consent or approval required by the HTA under contract resulting from this RFP shall be obtained from the HTA President & CEO or designee of HTA.

Centralized Resources Provided by HTA:

- Research
- Global Digital Assets
- Gohawaii.com
- Meethawaii.com
- Social Media Global Coordination
- Global MCI Coordination

2.09 Contract Administrator

The resulting contract will be administered out of the Brand Management office of the Hawai'i Tourism Authority.

Any questions regarding this RFP should be directed to the procurement officer identified at the beginning of this RFP. Please do not reach out to the Brand Management officer. The HTA is not responsible for any information or misinformation offered outside of the HTA procurement office.

2.10 Compensation

This will be a Fixed-Price contract, inclusive of all taxes and expenses, for an amount not to exceed **TWENTY-TWO MILLION FIVE HUNDRED THOUSAND AND NO/100 DOLLARS (USD \$22,500,000.00)**, for the initial Calendar Year 2022. The fixed price is inclusive of all aspects of the contract, including all expenses directly related to the scope of work, as well as all expenses not directly related to the scope of work such as the required insurance coverage. (Only the required insurance coverage outlined in Section 5 of this RFP is reimbursable. Additional coverage, over and above the required coverage, would be at the contractor's expense.) Administrative Costs inclusive of staffing and office expenses, and contractor profit/retainer, must be included in the fixed amount and may not exceed

twenty-two percent (22%) of the total fixed price. See the Special Provisions, and General Conditions for more details regarding the terms and conditions of this contract.

2.11 Term of Contract

This contract shall be for a period of **four (4) years with the possibility of one (1) one-year extension**. Each individual year is subject to the availability of funds for that year.

When the best interests of the State so require, the State may issue a stop work order, termination for default, or termination for convenience. Please see the attached General Conditions for details.

2.12 Multi-year Contract

This is a multi-year contract and sufficient funds to pay for the initial contract year are available. The contractor acknowledges and agrees that, for subsequent years, the availability of funds for any fiscal year (July 1 to June 30), shall initially be subject to the passage of a budget appropriation of public funds by the Legislature, and subsequently to the approval of an allotment of the budgeted funds by the Governor, through the Director of Finance, State of Hawai'i.

Each calendar year of the contract is funded by a separate and respective fiscal year in the manner described above. It is understood that the head of purchasing must notify contractor on a timely basis if funds are not available for continuation of the contract for each succeeding fiscal period and that, in the event of a cancellation, contractor will be reimbursed the unamortized, reasonably incurred, nonrecurring costs.

Absent any substantial changes to scope, the price for subsequent years should correspond to the contracted amount in the initial contract year, subject to the availability of funds.

SECTION 3 – PROPOSAL FORMAT & CONTENT

Section 3 Outline:

- 3.01 Offeror’s Authority to Submit an Offer**
- 3.02 Required Review**
- 3.03 Proposal Preparation Costs**
- 3.04 Tax Liability**
- 3.05 Property of State, Public Records and Public Disclosure**
- 3.06 Confidential Information**
- 3.07 Requests for Exceptions**
- 3.08 Format**
- 3.09 Submission Content List**
- 3.10 Proposal Contents: Cover Page, Table of Contents, Cover Letter**
- 3.11 Proposal Contents: Organizational Capacity**
- 3.12 Proposal Contents: Relevant Professional Experience**
- 3.13 Attachment: Form SPO-021 Standard Qualifications Questionnaire**
- 3.14 Proposal Contents: Brand Marketing and Management Plan**
- 3.15 Budget Plan Worksheets**
- 3.16 Attachment: Organizational Conflicts of Interest**
- 3.17 Attachment: Certificate of Vendor Compliance**
- 3.18 Submission of Proposals**
- 3.19 Receipt of Proposals**

3.01 Offeror’s Authority to Submit an Offer

The State will not participate in determinations regarding an Offeror’s authority to sell a product or service. If there is a question or doubt regarding an Offeror’s right or ability to obtain and sell a product or service, the Offeror shall resolve that question prior to submitting an offer.

3.02 Required Review

Each offeror is solely responsible for reviewing this RFP and any attachments, addenda, and other relevant documents. Offeror must also become familiar with any and all relevant State, local, and federal laws, statutes, ordinances, rules, and regulations that may in any way affect cost, progress, or performance of the work required.

Offeror is responsible for notifying the procurement officer identified at the beginning of this RFP of any defects and questionable or objectionable items in the RFP prior to the deadline for written questions noted in the Procurement Timeline. This will allow the issuance of any necessary corrections and/or amendments to the RFP by addendum.

3.03 Proposal Preparation Costs

Each offeror is solely responsible for all expenses incurred for the preparation of the proposal and any expenses related to the evaluation process. This includes, but is not limited to, development and submission of the Proposal and subsequent responses to HTA requests for more information, and participation in any pre-award oral presentation,

including, but not limited to, travel and lodging expenses if any. An offeror shall not bill the HTA for any costs or expenses associated with its response to this RFP. Any incumbent under any HTA contract may not use HTA-funded resources to prepare its Proposal. This clause is applicable even if the RFP is cancelled and no award is given.

3.04 Tax Liability

Offeror shall provide their Federal I.D. Number and Hawai'i General Excise Tax License I.D. number, as requested, on the proposal cover page, thereby attesting that the Offeror is doing business in the State and that Offeror will pay such taxes on all sales made to the State.

3.05 Property of State, Public Records and Public Disclosure

- All proposals and submitted documents become the property of the State of Hawai'i.
- A register of submitted proposals shall be open to public inspection upon posting of award pursuant to 103D-701, Hawai'i Revised Statutes.
- All documents submitted by the offeror and maintained by the HTA will be subject to public inspection and copying under the Hawai'i Uniform Information Practices Act provided in chapter 92F, Hawai'i Revised Statutes.

3.06 Confidential Information

An Offeror may request in writing nondisclosure of designated **trade secrets** or other **proprietary data** considered confidential. Such data shall accompany the proposal, be clearly marked, and shall be readily separable from the proposal to facilitate eventual public inspection of the nonconfidential portion of the proposal. Price is not considered confidential and will not be withheld. Claims of confidentiality must be specifically targeted to claims of trade secrets and proprietary data only.

"Pursuant to Section 3-122-58, HAR, the head of purchasing agency or designee shall consult with the Attorney General and make a written determination in accordance with Chapter 92F, HRS. If the request for confidentiality is denied, such information shall be disclosed as public information, unless the person appeals the denial to the Office of Information Practices in accordance with Section 92F-42(12), HRS."

3.07 Requests for Exceptions

Should Offeror take any exception to the terms, conditions, specifications, or other requirements listed in the RFP, Offeror shall list such exceptions in the Offeror's proposal. Offeror shall reference the RFP section where the exception is taken, a description of the exception taken, and the proposed alternative, if any. The State reserves the right to accept or not accept any exceptions.

No exceptions to the statutory requirements of the AG General Conditions, except as may have already been noted in the Special Provisions of this RFP, shall be considered. Any proposal offering any other set of terms and conditions that conflict with the AG General Conditions and this RFP's Special Provisions may be rejected without further consideration.

3.08 Format

The offeror will be responsible for delivering all the work requested in this RFP within the established budget and with the following format limitations.

- Slide shows and PowerPoint Presentations will not be accepted. The proposal should be compact and substantive. Proposals may include a web address that evaluators will have the option of reviewing. However, evaluators will not be required to review your website, so please do not omit essential information in reliance on website content. Video, audio or other similar multimedia materials will not be considered during evaluation of written proposals, although they may be accepted or even requested in Round 2 of the procurement process.
- The format must be U.S. standard 8 1/2 by 11 inches. This is a U.S. buyer and therefore must be oriented to U.S. document sizes. Orientation should be primarily portraited, though landscape is welcome for data or visual presentations as appropriate. No odd-sized pages allowed.
- Page limit. The body of the proposal must not exceed the page limit outlined in section 3.09. Proposals that exceed the page limit may be disqualified, or the extra pages may be excised prior to review.

3.09 Submission Content List

All proposals shall include the following documents in the order listed to be considered for this RFP. Proposals that fail to submit any one of these documents may be considered non-responsive. Description of proposal elements appear below in subsequent sections.

- No more than sixty (60) pages (submitted as one PDF document):
 - Cover Page
 - Table of Contents
 - Cover Letter
 - Organizational Capacity
 - Professional Experience
 - Brand Marketing and Management Plan
 - 2022-2025 Long-Term Vision and Roadmap (narrative)
 - 2022 Brand Marketing and Management Plan (narrative)

- Attachments (submitted in required format as specified):
 - BMMP Budget Plan Worksheets (Excel format)
 - BMMP Performance Measures Worksheet (Excel format)
 - BMMP Partnership Opportunities (PDF format)
 - BMMP Subcontractor Form (Excel format)
 - Client References (PDF format)
 - SPO-021 Standard Qualifications Questionnaire (PDF format)
 - Conflicts of Interest Disclosure & Attestation (Word)
 - Certificate of Vendor Compliance or Proof of Application for CVC (PDF format)

3.10 Proposal Contents: Cover Page, Table of Contents, Cover Letter

- a) Cover Page: The cover page should include the following:
 - i. The name and number of the RFP: **RFP 22-01 Hawai'i Tourism Destination Brand Marketing and Management Services in the United States MMA.**
 - ii. Name and address of Company.
 - iii. Company Federal and State Tax ID #s.
 - iv. Name, email address, phone number of contact person.
- b) Table of Contents: Please present the materials in the order outlined in this section. Please include page numbers for your table of contents.
- c) Cover letter: The cover letter is your opportunity to make a personal statement to the HTA and to the evaluation committee. Please limit this to one to two pages maximum.

3.11 Proposal Contents: Organizational Capacity

1) ORGANIZATION.

- a) Personnel Management
 - i) Physical Office. At a minimum, the offeror should have or establish an office in Hawai'i.
 - ii) Organizational chart of proposed staffing, including position titles, names, lines of responsibility/supervision, and time allocation to HTA account.
 - iii) Project Manager ("Key Point of Contact") to be assigned to the HTA account. As part of this contract, HTA will require a project manager (HTA's Key Point of Contact) that is 100% DEDICATED to the HTA account. The project manager shall not represent any destinations other than Hawai'i nor perform any administrative duties other than those related to the HTA account. List detailed qualifications including experience, time with the agency, resume/bio demonstrating qualifications related to this RFP, and qualifications as it relates to Hawai'i branding and culture.
 - iv) Additional Staffing. The offeror shall identify other key members who will be assigned to the HTA account. List detailed qualifications for each position (including experience, time with the agency, resume/bio demonstrating qualifications related to this RFP and qualifications as it relates to Hawai'i branding and Hawaiian culture), proposed time allocation of staff and their planned geographic locations. Describe proposed full organization capacity appropriate for the initial operations, full performance, and surge capability. Although a contractor, as a legal entity, may represent a competing market within the MMA, a contractor's project manager and staff shall be dedicated to providing services for Hawai'i and the HTA in the manner provided below:
 - PROJECT MANAGER ("Key HTA Point of Contact"): Exclusive/100% Dedicated to Hawai'i/HTA Account
 - STAFF: Exclusive/100% Dedicated to Hawai'i/HTA Account

NOTE:

The contractor for this MMA is expected to be fully staffed and operational in order to begin the transition activities in 2021 and the implementation of the destination brand marketing and management services in the Calendar Year 2022. Any activity such as training and orientation that occurs prior to the execution of an agreement with the selected contractor shall be at the contractor's sole cost and expense.

Also, the contractor for this MMA is required to attend HTA's meetings and conference as directed by HTA.

- v) Supervision and Training. The offeror shall describe its ability to supervise, train and provide administrative direction relative to the delivery of the proposed services.
- b) Major Subcontractors. The offeror shall provide a list of each intended major subcontractor of \$100,000 or more expected to work on this project.
 - i) Name, location, and contact information.
 - ii) The number of years this subcontractor has been used by your company.
 - iii) The goods or services that will be provided.
 - iv) Qualifications.
 - v) Competitive process that will be used to select the subcontractor, if applicable.
 - vi) Note: Contractors are asked to include a force majeure clause in all of their subcontracts where possible. Please use the same language as appears in the Special Provisions, attached to this RFP as Exhibit C.HTA must be informed at least fourteen (14) days prior to executing any new subcontracts. HTA reserves the right to reject any subcontractor. HTA also reserves the right to review all subcontracts entered into pursuant to the contracted scope of work.
- c) Accounting System. Describe how the offeror's accounting system will:
 - i) Accurately estimate and timely record actual expenditures for this contract;
 - ii) Accurately allocate and timely record all actual expenditures to the various budget categories defined in the attachment for the Budget Plan Worksheets;
 - iii) Accurately estimate and timely record actual expenditures of change orders and modifications; and,
 - iv) Make certain only expenses that are allowable and allocable are charged against any reimbursable expense, change order, or modification of the contract issued under this RFP.
- d) Firewalls and other Protections
 - i) Offeror shall describe processes and procedures to provide an information barrier, such as a "white room" or other form of firewall, within contractor's company or entity to prohibit the disclosure of competitively sensitive information acquired or provided through the performance of this contract on behalf of Hawai'i and the HTA to any of the contractor's clients or affiliates representing or associated with a competitor list agreed to by HTA.
 - ii) Offeror shall describe specific directives and procedures for its employees and other personnel assigned to the HTA to prevent the respective team, group or individuals from using HTA information for the advantage of a competitor, either by exchanging information in either formal or informal settings with employees

- assigned to competing markets, or by independent use of information by those who may have other assignments outside of HTA.
- iii) Management and executive decisions must not disadvantage HTA against other clients. Hawai'i's best interests must be judged independent of other company interests or, if not, must be placed at the highest priority within the organization.

3.12 Proposal Contents: Relevant Professional Experience

The offeror shall provide a complete description of its relevant experience in destination brand marketing and management described below:

- a) Describe the offeror's experience and past performance history in destination brand marketing and management services:
 - i) Within the USA MMA
 - ii) Within the Hawai'i tourism industry
 - iii) In general
- b) Creative Content: Provide at least three (3) examples of creative content prepared for clients by the offeror. Examples must be reduced to 8 ½ x 11 form. The offeror may, in addition, reference web addresses; however, evaluators are not obligated to view websites.
- c) Case Studies: An offeror shall also provide no fewer than two (2) case studies representing the following areas:
 - i) Demonstrating your familiarity with both this MMA and with the Hawai'i's tourism industry.
 - ii) Demonstrating your familiarity with the Hawaiian Islands and Native Hawaiian culture and communities.
 - iii) Demonstrating experience in finding and using market research conducted within this MMA.
 - iv) Demonstrating experience in creating integrated target marketing projects deployed within the MMA (include target market identification strategy, brand strategy, supporting online and offline activities, digital/social media strategy, trade collaboration, and travel industry marketing).
- d) Performance Measures: Describe a minimum of three (3) past work experiences that reflect the tracking of performance measures to targeted results, including the measurement methodology used.

3.13 Attachment: FORM SPO-021 Standard Qualifications Questionnaire

In addition to providing description of Relevant Professional Experience in the proposal, Offerors will be required to fill out the Standard Qualifications Questionnaire issued by the State of Hawai'i Procurement Policy Board. This questionnaire has four sections:

1. General Information
2. Experience Questionnaire
3. Equipment Questionnaire
4. Financial Statement including Affidavit

Offeror is required to fill out all sections of the questionnaire unless otherwise advised.

The questionnaire has been altered for this RFP in the following ways:

- In the EQUIPMENT QUESTIONNAIRE, the Offeror will be allowed to skip questions marked “(SKIP)”. For the equipment questionnaire the Offeror may skip questions number 1, 2, 4, 5, 6, and 7. These questions were crafted for construction contracts and are inapplicable to this RFP.

3.14 Proposal Contents: Brand Marketing and Management Plan

Offeror must present a Brand Marketing and Management Plan consisting of two parts: one is a 2022-2025 long term vision and roadmap for the USA MMA that aligns with HTA’s 2020-2025 Strategic Plan. This roadmap will lay out all the strategies and annual milestones to reach the long-term goals for the USA MMA. The other part is a comprehensive marketing and management plan, hereinafter referred to as a Brand Marketing and Management Plan (BMMP) for Calendar Year 2022. This plan will lay out all the strategies and activities that the contractor will accomplish during the contract period.

The offeror will be responsible for formulating and executing a BMMP. The BMMP will describe what will be created and executed with anticipated deliverables aimed at fulfilling Key Performance Indicators. The Brand Marketing and Management Plan should be clear and concise in communicating initiatives and sought outcomes supporting the KPIs that have been set. **See 2022 BMMP Outline for details on the BMMP.**

3.15 Attachment: Budget Plan Worksheets

Under no circumstances is the budget to exceed the maximum contract value provided in Section 2 of this RFP, inclusive of taxes and all expenses. As part of the contract negotiation, Offeror will be required to sign a Certificate of Current Cost Pricing Data.

3.16 Attachment: Organizational Conflicts of Interest Disclosure and Attestation

Offeror will be required to fill out and sign an Organizational Conflicts of Interest Disclosures and Attestations Form. HTA policies require the analysis and mitigation of Organizational Conflicts of Interest (OCI). The individual contractor’s reputation for integrity is a critical asset in performing government contract work. The Procurement Officer will use your answers to this questionnaire to identify and further evaluate the impacts of potential conflicts of interest and your proposed mitigation plans.

The form consists of two sections.

- 1) The first section asks yes/no questions designed to reveal any possible conflicts you may have. If you answer “yes” to any of these questions you will need to provide an attachment with additional information, including persons or entities involved, the nature of the activity, an estimate of the percentage of this contract that could be impacted by that activity, and any mitigation measures you have in place or plan to implement. Answering “yes” to any question will not automatically disqualify you. The explanations provided by you will allow HTA to evaluate the potential impacts of these conflicts and to analyze the respective mitigation plans. The Procurement Officer may consider offeror’s candor, or lack thereof, in evaluating offeror’s responsiveness and responsibility. Omission or misrepresentation may be grounds for disqualification.

- 2) The second section is a list of affirmative statements that an authorized signer must initial agreement to and acknowledgment of.

3.17 Attachment: Certificate of Vendor Compliance (CVC) Required

HTA is requiring all offerors to produce evidence that they currently possess, or have filed for, a Hawai'i State Certificate of Vendor Compliance (CVC). Per State law, once awarded, all contractors must have a "compliant" CVC as a precondition to signing a contract. We cannot enter into a contract with any contractor until this requirement is met, and failure to maintain compliance could require the termination of the contract.

The CVC is an all-in-one certificate that shows approvals from the four different required agencies: the Department of Labor (DLIR), the Department of Commerce and Consumer Affairs (DCCA), the Internal Revenue Service (IRS), and the Hawai'i Department of Taxation (DOTAX). All approvals can be acquired through one convenient location at Hawai'i Compliance Express: <https://vendors.ehawaii.gov/hce/splash/welcome.html>.

Your certificate will show the compliance status of each of the four agencies. The status will show as either "Submitted," "Compliant," "Exempt," or "Not Compliant."

- "Submitted" means we are waiting for a judgement from that agency.
- "Compliant" and "Exempt" mean that no further action is needed from you.
- "Not Compliant" usually means that you will need to correct something.

Contact information for the different agencies can be found at the "Contact Information" link that appears on the left hand side of the Hawai'i Compliance Express webpage. HTA has no control over your compliance status under other agencies.

We recommend that offerors begin the process immediately to identify any possible challenges and to avoid any delays in processing. There is a \$12 annual fee for this service.

For those who are new to the system, ehawaii.gov has a YouTube channel with information on creating an eHawaii.gov account, vendor registration, and using Hawai'i Compliance Express. You can visit the YouTube channel at <https://www.youtube.com/user/eHawaiiGov1/videos>.

The name on the CVC is the name that will be used for contracting and payment purposes. There cannot be any variation in the name or tax ID. Government agencies are exempt from the CVC requirement.

3.18 Submission of Proposals

- a) **Submissions are accepted via email at contracting@gohta.net.** The proposal may be delivered either as an attachment to the email, or as a link to a website containing the submission for download, or both. (If both, please indicate that this is a duplicate submission and not an alternate submission.) The HTA will accept electronic copies of the proposal only. No physical copies will be accepted.
- b) **Deadline date and time are strictly enforced and are nonnegotiable.** This is true for both the first and the second rounds. Any delays due to upload/download

times, password protection, downed wi-fi, corrupted files, or for any other reason will not be accepted. Offerors are advised to submit their proposal at least one day before the deadline to avoid the unexpected.

- c) **Multiple or alternate proposals from the same offeror are not allowed.** In the event alternate or multiple proposals are submitted, all of the offeror's submissions may be rejected at the discretion of the HTA Procurement Officer. Duplicate proposals are allowed to protect against events such as noted in the previous entry, but not alternates.
- d) **An offer may be withdrawn or replaced by the offeror before the due date and time.** If you are replacing your original submission, the new submission **MUST** be dated and clearly marked as a replacement, and the accompanying email should explain the circumstances of the resubmission. A revision that is not clearly marked or explained may be viewed as a multiple or alternate submission and all submissions could be rejected.
- e) **Mistakes shall not be corrected after award of contract.** When the Procurement Officer knows or has reason to believe that a mistake has been made, and the mistake is clearly evident on its face, the Procurement Officer may request that the Offeror confirm the proposal. If the Offeror alleges a mistake, the proposal may be corrected or withdrawn. In no event shall this be used as an opportunity to improve a proposal, but only to correct an obvious and consequential mistake.
- f) **HTA reserves the right to waive technical irregularities** (matters of form rather than substance), or insignificant mistakes that can be corrected without prejudice to other Offerors and when there is no effect on price, quality, or quantity.

Failure to follow instructions in the RFP and any RFP Addenda could result in rejection of your proposal.

3.19 Receipt of Proposals

Proposals will be received, and receipt verified by two or more procurement officials on or after the submission deadline. Offerors should receive a confirmation email from HTA the day after the submission deadline. Offerors who do not receive confirmation should email contracting@gohta.net so that the procurement office can double check the emails.

SECTION 4 – EVALUATION CRITERIA & CONTRACTOR SELECTION

Section 4 Outline

- 4.01 Threshold Considerations**
- 4.02 Rejection of Proposals**
- 4.03 Proposal Evaluation Criteria and Scoring Guide**
- 4.04 Evaluation Committee**
- 4.05 Evaluation and Award Process**
- 4.06 Certificate of Vendor Compliance Required**
- 4.07 Award Letter and Post-Selection**
- 4.08 Debriefing**
- 4.09 Protest of Award**

4.01 Threshold Considerations

In addition to meeting the requirements of the RFP, the proposal must pass a threshold judgment of whether it fills the needs of the service being solicited. If the proposal is evaluated to be unfit it may be put aside as nonresponsive. This judgment may be made by HTA prior to scoring, or it may be made during the scoring process by the evaluators themselves.

4.02 Rejection of Proposals

- 1) Requirements must be met: HTA reserves the right to consider as acceptable, responsible and responsive only those proposals submitted in accordance with the requirements set forth in this RFP.
- 2) Reasons: A proposal may be automatically rejected, without further review, for the following reasons:
 - a) Late proposals. Late proposals are automatically disqualified unless the delay was due to the action or inaction of the procuring agency, and only if the proposal was received before award;
 - b) Responsiveness. Failure to submit in accordance with the RFP requirements, or failure to supply an adequate response to the RFP;
 - c) Responsibility. Including:
 - i) Lack of a Certificate of Vendor Compliance (CVC) at time of award;
 - ii) Refusal to abide by the State of Hawai'i's General Conditions as amended in this RFP by the HTA;
 - iii) Lack of demonstrated experience or expertise;
 - iv) Inadequate accounting system or internal controls;
 - v) Failure to meet the terms of agreement on any previous HTA contract;
 - d) Failure to cooperate or deal in good faith;
 - e) Failure to maintain standards of responsibility: Falsification of information. Suspension or debarment by STATE. Felony conviction related to procurement contracting with any unit of government. Failure to maintain necessary licensure or meet its tax or other obligations to a government agency.

4.03 Proposal Evaluation Criteria and Scoring Guide

Written proposals will be reviewed, evaluated and scored by an evaluation committee based on five scoring criteria. Each criterion is designated a scoring range. The evaluators are free to score anywhere within the scoring range. There is no separate weighting. This absence of separate weighting allows for greater freedom for the evaluators to parse out minor differences between the offerors within the respective scoring ranges.

Scoresheets will be filled out as outlined in the following evaluation criteria and scoring guidelines table, and as described in the two-round process that follows:

EVALUATION OF PROPOSAL	Scoring Range Maximum
<p>OVERALL CAPABILITIES OF FIRM The evaluation will include an assessment of the company, taking into account factors listed in Section 3 of this RFP and in Form SPO-021 Standard Qualifications Questionnaire, including but not limited to the depth of past experience and demonstrated success with similar projects, capabilities and company resources, experience working with State, county, and federal agencies, and professional work experience in Hawai'i.</p>	15
<p>QUALIFICATIONS OF PERSONNEL The evaluation will include an assessment of the qualifications, experience, and specific knowledge of your managerial team, staff and subcontractors as it relates to the requirements of this RFP and related items, and the overall percentage of staff time dedicated to Hawai'i.</p>	15
<p>BRAND MARKETING AND MANAGEMENT PLAN (BMMP) The evaluation will include an assessment of the quality of the proposed long-term vision and roadmap for 2022-2025, and 2022 marketing strategies targets set for key performance measures, campaign/program creativity and innovation, and the value received such as the maximum services provided in relation to the administrative fees charged.</p>	40
<p>FAMILIARITY WITH HAWAI'I BRAND & PRODUCT The evaluation will include an assessment of your understanding of the Hawaiian Islands, the Native Hawaiian culture, Hawai'i's multi-culture, and the HTA organization; and how you integrate this knowledge into your proposal. Note: this is not a separate section of the proposal but is an analysis of your whole presentation.</p>	20
<p>PRICE This category will be ranked strictly based on price submitted. The proposal with the lowest cost factor shall receive the highest available score of 10. The score for each of the higher cost factors shall be calculated by multiplying the lowest/winning price by the maximum number of available points (10) and dividing by the higher proposal price.</p>	10
TOTAL SCORE	100

4.04 Evaluation Committee

Proposals will be evaluated by a Committee whose members include at least three (3) HTA representatives. The committee might also include key stakeholders and industry experts.

All evaluation committee members are required to sign an attestation declaring that they have no personal, business, or any other relationships that will influence their decisions in the evaluation, review or selection process. They are also sworn not to disclose any information on the process.

Evaluation committee member identities are kept confidential during the RFP process. Offerors are forbidden from contacting any member of the Evaluation Committee regarding this RFP during the RFP process. Offerors will not be penalized for inadvertent or unrelated communication with committee members. However, offerors may be disqualified if they seek the identities of the committee members, or knowingly seek out or contact committee members for advice or favor.

4.05 Evaluation and Award Process

Submittals shall not be examined for evaluation purposes until the submittal deadline. Deadlines will be enforced even-handedly. The RFP evaluation process will consist of at least two rounds.

Round 1: Proposals will first be evaluated by the Procurement Officer to have met the threshold considerations regarding offeror. Members of the Evaluation Committee will then score the proposals using the scoring criteria described in this Section of the RFP. Offerors will be ranked based on scores. Discussions may be conducted with "priority-listed offerors" pursuant to section 3-122-53 Hawaii Administrative Rules, in Round 2. Alternatively, proposals may be accepted without discussions.

Round 2: In the second round, the evaluation committee may conduct discussions with priority-listed offerors and request "Additional Information," which may consist of any combination of question and answer sessions, oral presentations, requests for clarification, best and final offers (BAFO), or anything else that the evaluation committee may find useful in coming to a decision. Tentative dates for oral presentations/interviews are listed in the Procurement Timeline found in Section 1. The evaluation committee reserves the right, but is not required, to perform reference checks.

If there is a second round, evaluators will turn in fresh score sheets. The new scores will reflect the offerors' overall performances in the first and second round.

The contract will be awarded to the responsible Offeror whose proposal is determined to be the most advantageous to the State based on the evaluation criteria set forth in the RFP. The evaluation committee, based on the aforementioned process as well as on the outcome of any post-award negotiations, will make a recommendation to the Head of Purchasing Agency (HOPA) for his approval.

The evaluation committee reserves the right to dispense with a second round and to base its recommendation solely on the first-round proposals.

4.06 Certificate of Vendor Compliance Required

During the RFP stage, proof of CVC compliance was not required. The RFP only required the offeror to show that they had created a vendor account and submitted all the necessary materials to Hawai'i Compliance Express (HCE) for the Certificate of Vendor Compliance (CVC).

However, the Offeror must be CVC compliant at the time of award and before a contract can be signed. Compliance may be checked by the State periodically during the contract period, and must be present for final payment and before any additions in money or time can be made to the contract. A contract may be terminated if the Contractor is not able to maintain that compliance.

(The proposed contractor will be informed if any requirements are to be waived due to gubernatorial emergency proclamations made in response to the COVID-19 pandemic and crises. Unless otherwise informed, all requirements are binding.)

4.07 Contract Negotiation

The prospective awardee will enter into negotiations with the HTA regarding price and terms. The awardee will be required at this time to submit a Certificate of Current Cost Price Data, after which the HTA will make a Cost Reasonableness Determination.

No award is final until a contract is signed. If HTA and awardee fail to come to agreement, HTA may enter into agreement with the next highest scoring offeror.

4.08 Debriefing

Non-awardees will receive a debriefing letter that documents the selection process that took place for this RFP, including an overview of the steps in the selection process and relative scores in the respective evaluation categories. The letter will also provide protest policies and procedures as outlined below.

4.09 Protest of Award

- 1) Informal Resolution of Protest. Prior to receipt of offers, protestor should initially seek an informal resolution with the procurement officer named in the solicitation.
- 2) Request for Debriefing. Protestor may request a debriefing. Request for debriefing shall be filed in writing within 3 working days of posting of award.
- 3) Deadline for Submission of Protest. Protests shall be in writing and submitted to the procurement officer designated in the solicitation. Protests shall be submitted within 5 working days after the protestor knows or should have known of the facts giving rise to the protest providing that:
 - a) Protests of solicitation content shall be submitted prior to the date set for receipt of offers for competitive sealed bidding or competitive sealed proposals.
 - b) Protests of awards shall be submitted
 - i) not later than 5 working days of posting of award or
 - ii) when a debriefing is held, within 5 working days of completion of debriefing.

- 4) Submission. Protest may be emailed to contracting@gohta.net. Please include the word "Protest" in the subject line.
- 5) Contents of Protest. At a minimum the protest shall contain:
 - a) name and address of the protestor;
 - b) appropriate identification of the procurement;
 - c) a statement of the reasons for the protest; and
 - d) supporting documents, evidence, or exhibits to substantiate claims.
 - i) If supporting documents, evidence or exhibits are not available within the required filing time the expected availability shall be included.
- 6) **Grounds for Protest. The protest of award must be based on a violation of state law, or a violation of the rules and procedures set forth in this RFP and any subsequent Addendums to the RFP.**

SECTION 5 – POST AWARD LIFECYCLE

Section 5 Outline:

- 5.01 Contract Execution**
- 5.02 Insurance Requirement**
- 5.03 Contractor Name**
- 5.04 Government Contracts**
- 5.05 Unauthorized Work**
- 5.06 Payment**
- 5.07 Contract End Date and Time of Performance**
- 5.08 HTA Contract Evaluation**

5.01 Contract Execution

- 1) Contractor will be referred to in all marketing materials as Hawai'i Tourism United States or HTUSA.
- 2) Contractor shall submit, to the procurement officer, certified and updated cost and/or pricing data prior to contract negotiation. Data must be current as of the date negotiations are completed and contract is agreed to.
- 3) HTA staff and leadership will engage in contract negotiations, including confirmation of cost and price data, establishing of work schedules, meet and greet of key contacts. All elements of the proposal presented in response to the RFP, including the budget, are subject to negotiation and change before the final contract is drafted. The final version of the proposal will be attached to, either physically or by reference, and made a part of the contract.
- 4) HTA must receive the contractor's current Certificate of Vendor Compliance, as well as any other documents or information that may be required by HTA and as may have been outlined in the Award Letter.
- 5) A PDF of the contract is emailed to the Contractor along with instructions. If the contractor agrees with the terms, the contractor prints, signs, fills out, and notarizes the contract as instructed. Contractor then emails a PDF of the signed contract to HTA before mailing the *original wet signature version* to HTA's Contract Specialist.
- 6) HTA signs the contract. The contract is sent to the Hawai'i attorney general's office for approval.
- 7) Deputy attorney general approves the contract for form and signs. The contract is returned to HTA.
- 8) HTA makes copies of the contract and distributes as follows: HTA program manager, Contractor, Hawaii Department of Accounting and General Services (DAGS).
- 9) DAGS approves the contract. Once it is approved by DAGS, the contractor can start submitting invoices and deliverables as outlined in the contract's Payment Schedule.

5.02 Insurance Requirements

The State requires insurance that must be maintained throughout the term of the contract. Failure to maintain the required insurance coverage is considered a serious breach of contract and could result in contract termination.

The State requires the following (2) types of insurance:

- General Liability: \$1mil per occurrence, \$2mil aggregate.
 - Coverage needs to specifically identify Personal and Advertising injury coverage of \$1mil
- Auto \$1mil per accident
 - If the company does not have a car they must obtain, at a minimum, Hired and Non-Owned coverage. Promising to sign for rental car insurance is not sufficient.
- Each policy must add the State of Hawai'i as an additional insured and should be primary and non-contributory. The preference is "State of Hawai'i – Hawai'i Tourism Authority," but State of Hawai'i is required.
- Each policy should contain a Waiver of Subrogation in favor of the State of Hawai'i.

In addition, the CONTRACTOR is responsible for securing all employee-related insurance coverage for the CONTRACTOR and the CONTRACTOR'S employees and agents that is or may be required by law, and for payment of all premiums, costs, and other liabilities associated with securing the insurance coverage at their own expense.

5.03 Contractor Name

The contract will be between the State and the Contractor. The State requires exact concurrence in all official documentation regarding the identity of the contractor. This means that the name on the W9 or W8 (as applicable), the articles of incorporation, the certificate of vendor compliance, and on any invoices for payment, must be identical, including DBAs and tax ID numbers.

5.04 Government Contracts

The Hawai'i State General Conditions, as amended for this contract by the HTA, will be incorporated into the contract. The HTA reserves the right to reject, without further notice, submittals that do not include an agreement to accept these amended conditions in their entirety. The General Conditions are available for download from the portal. The amendments to the General Conditions are identified in Exhibit C to this RFP entitled "Special Provisions."

This is a contract with a government agency. As such, customary rules of commercial contracting generally do not apply. Offerors are encouraged to seek advice from experts familiar with government contracts.

5.05 Unauthorized Work

Unless otherwise agreed, a contractor may not perform any work prior to the execution of a written contract by the HTA and a contractor. Contractor may engage in preparation and planning, but all unauthorized work performed by the contractor prior to the execution of a written contract shall be at the contractor's sole cost and expense.

5.06 Payment

The STATE has allocated a maximum amount of funds for this contract. It is expected that the contractor will be able to achieve all the goals set out in the Proposal without the need for any additional monies and will be responsible for delivering and completing all work agreed to within the proposed budget.

The contractor will be put on a payment schedule. For each payment the contractor will be required to submit a list of associated deliverables along with an invoice. There is often a delay between services and payment, so the contractor agrees to utilize its own financial resources to fund at least two months of the services described in its Brand Marketing and Management Plan and Budget. Form A “Conflicts of Interest Disclosures and Attestations” includes a statement that offeror will need to sign confirming that they have the availability of funds and agreeing to the use of these financial resources.

Official invoice date is the date that the invoice and all deliverables are received and accepted by the HTA. Invoice must include the name of the CONTRACTOR exactly as it appears on the contract. Invoice must also include the HTA contract number as well as a contractor-generated invoice number. All required deliverables must be received along with, or prior to, receipt of invoice.

Invoices submitted prior to receipt of the necessary deliverables will not be accepted and will have to be resubmitted. Fiscal year ends June 30 and entails the temporary shutdown of fiscal processes. Invoices received at the change of fiscal, between June 1 and July 31, may be subject to delays in processing. See your program manager for details.

Contractor must have a compliant Certificate of Compliance (CVC) to receive final payment.

5.07 Contract End Date and Time of Performance

The contract period is for four years, January 1, 2022 to December 31, 2025. This contract will have one (1) one-year option to extend.

The previous paragraph notwithstanding, the contract cannot exceed five (5) years total, per statute.

5.08 HTA Contract Evaluation (Return on Objectives)

The HTA will review the monthly, mid-year, and year-end performance reports provided by the contractor for the MMA.

Each Performance Review will cover the following topics:

- KPIs and Performance Measures – Review results against targets.
- Campaigns and Programs - Review the actual campaigns and programs conducted vs. the HTA-approved Brand Marketing and Management Plan.
- Brand Integrity - Review contractor's ability to maintain the brand integrity and cultural authenticity.
- Communication – Review contractor’s communication with HTA and industry partners.
- Financial Accountability – Review significant variances of budget vs. actual if any.

Evaluation meetings either in person or virtually will be conducted as deemed necessary by HTA. Annual renewal of the contract will be contingent upon the contractor’s performance and ability to meet the objectives outlined above.

SECTION 6 – ATTACHMENTS & EXHIBITS

Section 6 Contents—Exhibits & Attachments:

Exhibit A: Federal Regulations

Exhibit B: Travel Protocol

Exhibit C: Special Provisions

Exhibit D: AG General Conditions

Exhibit E: Form SPO-013 Certificate of Current Cost-Pricing Data

Attachment 1: 2022 BMMP Outline

Attachment 2: BMMP Budget Plan Worksheets

Attachment 3: BMMP Performance Measures Worksheet

Attachment 4: BMMP Partnership Opportunities

Attachment 5: BMMP Subcontractor Form

Attachment 6: Form SPO-021 Standard Qualifications Questionnaire

Attachment 7: Organizational Conflicts of Interest Disclosure & Attestation

EXHIBIT A – Federal Regulations

At minimum, the first year of this contract will be funded with federal money. Contractors and subcontractors must be familiar with, and be ready to comply with, federal contracting requirements, including but not limited to those outlined in the Federal Acquisition Regulations.

By law, the State must report any violations, by contractors or subcontractors, of the 14 federal laws listed below:

- Fair Labor Standards Act
- Occupational Safety and Health Act
- Family and Medical Leave Act
- National Labor Relations Act
- Davis-Bacon Act
- Title VII of the Civil Rights Act
- Americans with Disabilities Act
- Age Discrimination in Employment Act
- Executive Order 11246
- Vietnam Era Veterans' Readjustment Assistance Act
- Section 503 of the Rehabilitation Act (of 1973)
- Executive Order 13658 - federal minimum wage
- Service Contract Act
- Migrant and Seasonal Agricultural Worker Protection Act

In addition, as part of "paycheck transparency," contractors and subcontractors are required to:

- Provide detailed information from their worker's pay stubs including overtime, hours worked, and deductions.
- Provide written notice of all independent contractors and their classification as such.
- Provide written notice of employees that are exempt from receiving overtime pay.

Additionally, contractors and subcontractors with contracts over \$1 million are prohibited from entering into arbitration agreements under Title VII for sexual assault or harassment. (Note: This rule does not apply if the workers are already under a collective bargaining agreement, or if an arbitration agreement is already in place, though entering into arbitration agreements in anticipation of government contracting could be considered suspect.)

The winning contractor is solely responsible for knowing, and abiding by, all federal laws.

EXHIBIT B – Travel Protocol

As a State agency, HTA is required to follow an ethics code that informs our travel policy. HTA reserves the right to review contractor's travel policy. If elements of the contractor's policy fall outside of the following protocol, HTA will require contractor to take measures to ensure that all travel related to HTA work does not violate State ethics laws.

Business Travel

- HTA and Contractor Staff Travel
 - HTA meetings – Contractors make own arrangements with O'ahu hotels at prevailing "industry rate". In conjunction with pre/post FAMs, HTA staff works with Island Chapters to negotiate group rates with hotels. Never ask for upgrades. Use lowest public rates for air to get to Hawai'i. Never ask for or accept air upgrades.
 - Contractor Educational FAM – HTA staff works with Island Chapters to negotiate group rates with Neighbor Island Hotels. Never ask for upgrades.
 - Escorting FAM – Use negotiated FAM rate for both hotel and air. If air or hotel is complimentary for customers, ask for industry rate for yourself. Never ask for upgrades. Never accept air upgrades.
 - Industry meetings – Make own arrangements. Ask for prevailing "industry rate". Use lowest public rates for air. Never ask for or accept air upgrades.

- Leisure Customer Travel
 - HTA meetings – Ask customers to work directly with airlines and hotels if they are coming to Hawai'i for an HTA meeting. Can make introductions if appropriate.
 - Solo FAM – Ask customer to work directly with airlines and hotels. Can make introductions if appropriate.
 - Organized FAM – OK to negotiate air and hotel group rates with hotels and airlines for customers based upon business potential.

- Media Travel
 - Solo Travel to cover a story – OK to introduce to Island Chapters for vetting and introduction to hotels and/or airlines for industry rate based upon media potential.
 - Organized FAM – OK to negotiate air and hotel group rates based upon media potential.
 - Engage Island Chapters and HTA PR agency where appropriate.

Personal Travel

Do not get involved with anyone, even customers, asking for favors. OK to make appropriate introductions for key customers. Do not ask for or accept personal favors of any kind for your own travel.

EXHIBIT C – Special Provisions

As part of the proposal, applicants are required to accept the State’s General Conditions as amended in the RFP by the HTA. (See Form A, Conflicts of Interest Disclosure and Attestations.) The HTA amendments to the General Conditions, for this contract, are as follows:

1. Hawai‘i Compliance Express. Paragraph No. 2i of the attached General Conditions is further clarified as follows: The current “designated certification process” is Hawai‘i Compliance Express. In lieu of presenting the separate certificates from the Department of Taxation, Labor and Industrial Relations, and Commerce and Consumer Affairs, as outlined in Paragraphs 2e, 2g, and 2h, the CONTRACTOR shall obtain and provide the HTA with a current Certificate of Vendor Compliance from the Hawai‘i Compliance Express that is current within six months of the start of the contract prior to commencing any performance under this Contract. The CONTRACTOR shall also be solely responsible for meeting all requirements necessary to obtain the Certificate of Vendor Compliance as required for final payment under section 103-53, Hawai‘i Revised Statutes (HRS), as amended, and Paragraph 17 of these General Conditions.

2. Conflicts of Interest. Paragraph No. 5 of the attached General Conditions is further clarified as follows: CONTRACTOR acknowledges and agrees that it has represented to HTA, and HTA has justifiably relied upon such representation, that CONTRACTOR is duly authorized, by law and in equity, to conduct the PROJECT described in the PROPOSAL under the trade name or other name commonly understood for the PROJECT. CONTRACTOR shall avoid all conflict of interests that will not prevent and deter fraud, waste, and abuse, or will not provide increased economy to maximize, to the fullest extent practicable, the purchasing value of public funds. Any credible and reliable proof of such conflict of interest shall be cause to terminate this Contract and withhold any payment to CONTRACTOR.

3. Change Orders: Paragraph No. 20 of the attached General Conditions is further clarified as follows: By written order, at any time and without notice to any surety, the procurement officer may, unilaterally, order of the contractor:

- (A) Changes in the work within the scope of the contract; and
- (B) Changes in the time of performance of the contract that do not alter the scope of the contract work.”

4. Limited License to Use Intellectual Property. The STATE hereby grants to the CONTRACTOR, a non-exclusive limited license during the time of performance for this Contract only, to use any designated intellectual property, including any domain name, trade name, service mark, tag line, or logo (hereinafter referred to cumulatively as “Licensed Property”), which is owned, copyrighted, registered, patented, or reserved by the HTA, for the purpose of promoting and marketing Hawai‘i as a visitor destination and in a manner consistent with the “Hawai‘i Tourism Authority Five-Year Strategic Plan 2016,” incorporated herein by reference, and with any other brand management plans. The CONTRACTOR covenants and agrees that its use of the Licensed Property shall be of high standards and of high quality, style, and appearance and that CONTRACTOR shall, at all

times, maintain, increase, or enhance the goodwill associated with the Licensed Property. The CONTRACTOR shall not authorize, assign or grant any interest in the Licensed Property without the STATE's prior written consent.

5. Conflict Resolution. Notwithstanding any provisions or representations to the contrary, any conflict among the various provisions of this Contract shall be resolved by allowing the various provisions in the following documents, in order of priority, to control:

- (1) Hawai'i State law; then
- (2) HTA regulations, policies or procedures; then
- (3) The Executed Agreement, including the contractor's final proposal, with any modifications, amendments or other properly documented changes; then
- (4) The RFP as amended; then
- (5) The course of conduct, then
- (6) The course of dealing, then
- (7) General principles of government contracting; then
- (8) Tourism industry practices.

6. Execution in Counterparts. This Contract may be executed in one (1) or more counterparts, each of which shall be deemed an original, but all of which shall constitute the same instrument.

7. Travel Protocol. As a State agency, HTA is required to follow an ethics code that informs our travel policy. See HTA's travel policy, attached as the Exhibit entitled "HTA Travel Protocol." HTA reserves the right to review contractor's travel policy and if elements fall outside of the attached policy, contractor must work with HTA to ensure that all travel related to HTA work does not violate State ethics laws.

8. Force Majeure. As parties to this CONTRACTOR, neither HTA nor CONTRACTOR shall be responsible or liable, or deemed in breach hereof, for a delay in the performance of their respective obligations and responsibilities under this CONTRACT due solely to a Force Majeure Event beyond its reasonable control; provided that the party experiencing the Force Majeure Event shall exercise due diligence in endeavoring to overcome any Force Majeure Event that impedes its performance, *and to mitigate costs where possible*. Upon the occurrence of a Force Majeure Event, the non-performing party shall be excused from any further performance or observance of the affected obligation(s) only for as long as such circumstances prevail and such party continues to use its best efforts to recommence performance or observance whenever and to whatever extent possible without delay. Any party so delayed in its performance will immediately notify the other by telephone or by the timeliest means otherwise available (to be confirmed in writing within two (2) calendar days after the inception of such delay) and describe in reasonable detail the circumstances causing such delay. *(As used in this CONTRACT, "Force Majeure Event" means any occurrence beyond the reasonable control of a party, including, without limitation, acts of God; act of terrorism; war; embargo; national emergency; insurrection or riot; acts of the public enemy; fires; floods; epidemics; quarantine restrictions; strikes or other labor disputes; or unusually severe weather or other natural disasters.)*

EXHIBIT D – AG General Conditions

GENERAL CONDITIONS

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GENERAL CONDITIONS

1. Coordination of Services by the STATE. The head of the purchasing agency ("HOPA") (which term includes the designee of the HOPA) shall coordinate the services to be provided by the CONTRACTOR in order to complete the performance required in the Contract. The CONTRACTOR shall maintain communications with HOPA at all stages of the CONTRACTOR'S work, and submit to HOPA for resolution any questions which may arise as to the performance of this Contract. "Purchasing agency" as used in these General Conditions means and includes any governmental body which is authorized under chapter 103D, HRS, or its implementing rules and procedures, or by way of delegation, to enter into contracts for the procurement of goods or services or both.
2. Relationship of Parties: Independent Contractor Status and Responsibilities, Including Tax Responsibilities.
 - a. In the performance of services required under this Contract, the CONTRACTOR is an "independent contractor," with the authority and responsibility to control and direct the performance and details of the work and services required under this Contract; however, the STATE shall have a general right to inspect work in progress to determine whether, in the STATE'S opinion, the services are being performed by the CONTRACTOR in compliance with this Contract. Unless otherwise provided by special condition, it is understood that the STATE does not agree to use the CONTRACTOR exclusively, and that the CONTRACTOR is free to contract to provide services to other individuals or entities while under contract with the STATE.
 - b. The CONTRACTOR and the CONTRACTOR'S employees and agents are not by reason of this Contract, agents or employees of the State for any purpose, and the CONTRACTOR and the CONTRACTOR'S employees and agents shall not be entitled to claim or receive from the State any vacation, sick leave, retirement, workers' compensation, unemployment insurance, or other benefits provided to state employees.
 - c. The CONTRACTOR shall be responsible for the accuracy, completeness, and adequacy of the CONTRACTOR'S performance under this Contract. Furthermore, the CONTRACTOR intentionally, voluntarily, and knowingly assumes the sole and entire liability to the CONTRACTOR'S employees and agents, and to any individual not a party to this Contract, for all loss, damage, or injury caused by the CONTRACTOR, or the CONTRACTOR'S employees or agents in the course of their employment.
 - d. The CONTRACTOR shall be responsible for payment of all applicable federal, state, and county taxes and fees which may become due and owing by the CONTRACTOR by reason of this Contract, including but not limited to (i) income taxes, (ii) employment related fees, assessments, and taxes, and (iii) general excise taxes. The CONTRACTOR also is responsible for obtaining all licenses, permits, and certificates that may be required in order to perform this Contract.
 - e. The CONTRACTOR shall obtain a general excise tax license from the Department of Taxation, State of Hawaii, in accordance with section 237-9, HRS, and shall comply with all requirements thereof. The CONTRACTOR shall obtain a tax clearance certificate from the Director of Taxation, State of Hawaii, and the Internal Revenue Service, U.S. Department of the Treasury, showing that all delinquent taxes, if any, levied or accrued under state law and the Internal Revenue Code of 1986, as amended, against the CONTRACTOR have been paid and submit the same to the STATE prior to commencing any performance under this Contract. The CONTRACTOR shall also be solely responsible for meeting all requirements necessary to obtain the tax clearance certificate required for final payment under sections 103-53 and 103D-328, HRS, and paragraph 17 of these General Conditions.
 - f. The CONTRACTOR is responsible for securing all employee-related insurance coverage for the CONTRACTOR and the CONTRACTOR'S employees and agents that is or may be required by law, and for payment of all premiums, costs, and other liabilities associated with securing the insurance coverage.

- g. The CONTRACTOR shall obtain a certificate of compliance issued by the Department of Labor and Industrial Relations, State of Hawaii, in accordance with section 103D-310, HRS, and section 3-122-112, HAR, that is current within six months of the date of issuance.
- h. The CONTRACTOR shall obtain a certificate of good standing issued by the Department of Commerce and Consumer Affairs, State of Hawaii, in accordance with section 103D-310, HRS, and section 3-122-112, HAR, that is current within six months of the date of issuance.
- i. In lieu of the above certificates from the Department of Taxation, Labor and Industrial Relations, and Commerce and Consumer Affairs, the CONTRACTOR may submit proof of compliance through the State Procurement Office's designated certification process.

3. Personnel Requirements.

- a. The CONTRACTOR shall secure, at the CONTRACTOR'S own expense, all personnel required to perform this Contract.
- b. The CONTRACTOR shall ensure that the CONTRACTOR'S employees or agents are experienced and fully qualified to engage in the activities and perform the services required under this Contract, and that all applicable licensing and operating requirements imposed or required under federal, state, or county law, and all applicable accreditation and other standards of quality generally accepted in the field of the activities of such employees and agents are complied with and satisfied.

4. Nondiscrimination. No person performing work under this Contract, including any subcontractor, employee, or agent of the CONTRACTOR, shall engage in any discrimination that is prohibited by any applicable federal, state, or county law.

5. Conflicts of Interest. The CONTRACTOR represents that neither the CONTRACTOR, nor any employee or agent of the CONTRACTOR, presently has any interest, and promises that no such interest, direct or indirect, shall be acquired, that would or might conflict in any manner or degree with the CONTRACTOR'S performance under this Contract.

6. Subcontracts and Assignments. The CONTRACTOR shall not assign or subcontract any of the CONTRACTOR'S duties, obligations, or interests under this Contract and no such assignment or subcontract shall be effective unless (i) the CONTRACTOR obtains the prior written consent of the STATE, and (ii) the CONTRACTOR'S assignee or subcontractor submits to the STATE a tax clearance certificate from the Director of Taxation, State of Hawaii, and the Internal Revenue Service, U.S. Department of Treasury, showing that all delinquent taxes, if any, levied or accrued under state law and the Internal Revenue Code of 1986, as amended, against the CONTRACTOR'S assignee or subcontractor have been paid. Additionally, no assignment by the CONTRACTOR of the CONTRACTOR'S right to compensation under this Contract shall be effective unless and until the assignment is approved by the Comptroller of the State of Hawaii, as provided in section 40-58, HRS.

a. Recognition of a successor in interest. When in the best interest of the State, a successor in interest may be recognized in an assignment contract in which the STATE, the CONTRACTOR and the assignee or transferee (hereinafter referred to as the "Assignee") agree that:

- (1) The Assignee assumes all of the CONTRACTOR'S obligations;
- (2) The CONTRACTOR remains liable for all obligations under this Contract but waives all rights under this Contract as against the STATE; and
- (3) The CONTRACTOR shall continue to furnish, and the Assignee shall also furnish, all required bonds.

b. Change of name. When the CONTRACTOR asks to change the name in which it holds this Contract with the STATE, the procurement officer of the purchasing agency (hereinafter referred to as the "Agency procurement officer") shall, upon receipt of a document acceptable or satisfactory to the

Agency procurement officer indicating such change of name (for example, an amendment to the CONTRACTOR'S articles of incorporation), enter into an amendment to this Contract with the CONTRACTOR to effect such a change of name. The amendment to this Contract changing the CONTRACTOR'S name shall specifically indicate that no other terms and conditions of this Contract are thereby changed.

- c. Reports. All assignment contracts and amendments to this Contract effecting changes of the CONTRACTOR'S name or novations hereunder shall be reported to the chief procurement officer (CPO) as defined in section 103D-203(a), HRS, within thirty days of the date that the assignment contract or amendment becomes effective.
 - d. Actions affecting more than one purchasing agency. Notwithstanding the provisions of subparagraphs 6a through 6c herein, when the CONTRACTOR holds contracts with more than one purchasing agency of the State, the assignment contracts and the novation and change of name amendments herein authorized shall be processed only through the CPO's office.
7. Indemnification and Defense. The CONTRACTOR shall defend, indemnify, and hold harmless the State of Hawaii, the contracting agency, and their officers, employees, and agents from and against all liability, loss, damage, cost, and expense, including all attorneys' fees, and all claims, suits, and demands therefore, arising out of or resulting from the acts or omissions of the CONTRACTOR or the CONTRACTOR'S employees, officers, agents, or subcontractors under this Contract. The provisions of this paragraph shall remain in full force and effect notwithstanding the expiration or early termination of this Contract.
 8. Cost of Litigation. In case the STATE shall, without any fault on its part, be made a party to any litigation commenced by or against the CONTRACTOR in connection with this Contract, the CONTRACTOR shall pay all costs and expenses incurred by or imposed on the STATE, including attorneys' fees.
 9. Liquidated Damages. When the CONTRACTOR is given notice of delay or nonperformance as specified in paragraph 13 (Termination for Default) and fails to cure in the time specified, it is agreed the CONTRACTOR shall pay to the STATE the amount, if any, set forth in this Contract per calendar day from the date set for cure until either (i) the STATE reasonably obtains similar goods or services, or both, if the CONTRACTOR is terminated for default, or (ii) until the CONTRACTOR provides the goods or services, or both, if the CONTRACTOR is not terminated for default. To the extent that the CONTRACTOR'S delay or nonperformance is excused under paragraph 13d (Excuse for Nonperformance or Delay Performance), liquidated damages shall not be assessable against the CONTRACTOR. The CONTRACTOR remains liable for damages caused other than by delay.
 10. STATE'S Right of Offset. The STATE may offset against any monies or other obligations the STATE owes to the CONTRACTOR under this Contract, any amounts owed to the State of Hawaii by the CONTRACTOR under this Contract or any other contracts, or pursuant to any law or other obligation owed to the State of Hawaii by the CONTRACTOR, including, without limitation, the payment of any taxes or levies of any kind or nature. The STATE will notify the CONTRACTOR in writing of any offset and the nature of such offset. For purposes of this paragraph, amounts owed to the State of Hawaii shall not include debts or obligations which have been liquidated, agreed to by the CONTRACTOR, and are covered by an installment payment or other settlement plan approved by the State of Hawaii, provided, however, that the CONTRACTOR shall be entitled to such exclusion only to the extent that the CONTRACTOR is current with, and not delinquent on, any payments or obligations owed to the State of Hawaii under such payment or other settlement plan.
 11. Disputes. Disputes shall be resolved in accordance with section 103D-703, HRS, and chapter 3-126, Hawaii Administrative Rules ("HAR"), as the same may be amended from time to time.
 12. Suspension of Contract. The STATE reserves the right at any time and for any reason to suspend this Contract for any reasonable period, upon written notice to the CONTRACTOR in accordance with the provisions herein.
 - a. Order to stop performance. The Agency procurement officer may, by written order to the CONTRACTOR, at any time, and without notice to any surety, require the CONTRACTOR to stop all or any part of the performance called for by this Contract. This order shall be for a specified

period not exceeding sixty (60) days after the order is delivered to the CONTRACTOR, unless the parties agree to any further period. Any such order shall be identified specifically as a stop performance order issued pursuant to this section. Stop performance orders shall include, as appropriate: (1) A clear description of the work to be suspended; (2) Instructions as to the issuance of further orders by the CONTRACTOR for material or services; (3) Guidance as to action to be taken on subcontracts; and (4) Other instructions and suggestions to the CONTRACTOR for minimizing costs. Upon receipt of such an order, the CONTRACTOR shall forthwith comply with its terms and suspend all performance under this Contract at the time stated, provided, however, the CONTRACTOR shall take all reasonable steps to minimize the occurrence of costs allocable to the performance covered by the order during the period of performance stoppage. Before the stop performance order expires, or within any further period to which the parties shall have agreed, the Agency procurement officer shall either:

- (1) Cancel the stop performance order; or
- (2) Terminate the performance covered by such order as provided in the termination for default provision or the termination for convenience provision of this Contract.

b. Cancellation or expiration of the order. If a stop performance order issued under this section is cancelled at any time during the period specified in the order, or if the period of the order or any extension thereof expires, the CONTRACTOR shall have the right to resume performance. An appropriate adjustment shall be made in the delivery schedule or contract price, or both, and the Contract shall be modified in writing accordingly, if:

- (1) The stop performance order results in an increase in the time required for, or in the CONTRACTOR'S cost properly allocable to, the performance of any part of this Contract; and
- (2) The CONTRACTOR asserts a claim for such an adjustment within thirty (30) days after the end of the period of performance stoppage; provided that, if the Agency procurement officer decides that the facts justify such action, any such claim asserted may be received and acted upon at any time prior to final payment under this Contract.

c. Termination of stopped performance. If a stop performance order is not cancelled and the performance covered by such order is terminated for default or convenience, the reasonable costs resulting from the stop performance order shall be allowable by adjustment or otherwise.

d. Adjustment of price. Any adjustment in contract price made pursuant to this paragraph shall be determined in accordance with the price adjustment provision of this Contract.

13. Termination for Default.

a. Default. If the CONTRACTOR refuses or fails to perform any of the provisions of this Contract with such diligence as will ensure its completion within the time specified in this Contract, or any extension thereof, otherwise fails to timely satisfy the Contract provisions, or commits any other substantial breach of this Contract, the Agency procurement officer may notify the CONTRACTOR in writing of the delay or non-performance and if not cured in ten (10) days or any longer time specified in writing by the Agency procurement officer, such officer may terminate the CONTRACTOR'S right to proceed with the Contract or such part of the Contract as to which there has been delay or a failure to properly perform. In the event of termination in whole or in part, the Agency procurement officer may procure similar goods or services in a manner and upon the terms deemed appropriate by the Agency procurement officer. The CONTRACTOR shall continue performance of the Contract to the extent it is not terminated and shall be liable for excess costs incurred in procuring similar goods or services.

b. CONTRACTOR'S duties. Notwithstanding termination of the Contract and subject to any directions from the Agency procurement officer, the CONTRACTOR shall take timely, reasonable, and

necessary action to protect and preserve property in the possession of the CONTRACTOR in which the STATE has an interest.

- c. Compensation. Payment for completed goods and services delivered and accepted by the STATE shall be at the price set forth in the Contract. Payment for the protection and preservation of property shall be in an amount agreed upon by the CONTRACTOR and the Agency procurement officer. If the parties fail to agree, the Agency procurement officer shall set an amount subject to the CONTRACTOR'S rights under chapter 3-126, HAR. The STATE may withhold from amounts due the CONTRACTOR such sums as the Agency procurement officer deems to be necessary to protect the STATE against loss because of outstanding liens or claims and to reimburse the STATE for the excess costs expected to be incurred by the STATE in procuring similar goods and services.
- d. Excuse for nonperformance or delayed performance. The CONTRACTOR shall not be in default by reason of any failure in performance of this Contract in accordance with its terms, including any failure by the CONTRACTOR to make progress in the prosecution of the performance hereunder which endangers such performance, if the CONTRACTOR has notified the Agency procurement officer within fifteen (15) days after the cause of the delay and the failure arises out of causes such as: acts of God; acts of a public enemy; acts of the State and any other governmental body in its sovereign or contractual capacity; fires; floods; epidemics; quarantine restrictions; strikes or other labor disputes; freight embargoes; or unusually severe weather. If the failure to perform is caused by the failure of a subcontractor to perform or to make progress, and if such failure arises out of causes similar to those set forth above, the CONTRACTOR shall not be deemed to be in default, unless the goods and services to be furnished by the subcontractor were reasonably obtainable from other sources in sufficient time to permit the CONTRACTOR to meet the requirements of the Contract. Upon request of the CONTRACTOR, the Agency procurement officer shall ascertain the facts and extent of such failure, and, if such officer determines that any failure to perform was occasioned by any one or more of the excusable causes, and that, but for the excusable cause, the CONTRACTOR'S progress and performance would have met the terms of the Contract, the delivery schedule shall be revised accordingly, subject to the rights of the STATE under this Contract. As used in this paragraph, the term "subcontractor" means subcontractor at any tier.
- e. Erroneous termination for default. If, after notice of termination of the CONTRACTOR'S right to proceed under this paragraph, it is determined for any reason that the CONTRACTOR was not in default under this paragraph, or that the delay was excusable under the provisions of subparagraph 13d, "Excuse for nonperformance or delayed performance," the rights and obligations of the parties shall be the same as if the notice of termination had been issued pursuant to paragraph 14.
- f. Additional rights and remedies. The rights and remedies provided in this paragraph are in addition to any other rights and remedies provided by law or under this Contract.

14. Termination for Convenience.

- a. Termination. The Agency procurement officer may, when the interests of the STATE so require, terminate this Contract in whole or in part, for the convenience of the STATE. The Agency procurement officer shall give written notice of the termination to the CONTRACTOR specifying the part of the Contract terminated and when termination becomes effective.
- b. CONTRACTOR'S obligations. The CONTRACTOR shall incur no further obligations in connection with the terminated performance and on the date(s) set in the notice of termination the CONTRACTOR will stop performance to the extent specified. The CONTRACTOR shall also terminate outstanding orders and subcontracts as they relate to the terminated performance. The CONTRACTOR shall settle the liabilities and claims arising out of the termination of subcontracts and orders connected with the terminated performance subject to the STATE'S approval. The Agency procurement officer may direct the CONTRACTOR to assign the CONTRACTOR'S right, title, and interest under terminated orders or subcontracts to the STATE. The CONTRACTOR must still complete the performance not terminated by the notice of termination and may incur obligations as necessary to do so.

- c. Right to goods and work product. The Agency procurement officer may require the CONTRACTOR to transfer title and deliver to the STATE in the manner and to the extent directed by the Agency procurement officer:

- (1) Any completed goods or work product; and
- (2) The partially completed goods and materials, parts, tools, dies, jigs, fixtures, plans, drawings, information, and contract rights (hereinafter called "manufacturing material") as the CONTRACTOR has specifically produced or specially acquired for the performance of the terminated part of this Contract.

The CONTRACTOR shall, upon direction of the Agency procurement officer, protect and preserve property in the possession of the CONTRACTOR in which the STATE has an interest. If the Agency procurement officer does not exercise this right, the CONTRACTOR shall use best efforts to sell such goods and manufacturing materials. Use of this paragraph in no way implies that the STATE has breached the Contract by exercise of the termination for convenience provision.

- d. Compensation.

- (1) The CONTRACTOR shall submit a termination claim specifying the amounts due because of the termination for convenience together with the cost or pricing data, submitted to the extent required by chapter 3-122, HAR, bearing on such claim. If the CONTRACTOR fails to file a termination claim within one year from the effective date of termination, the Agency procurement officer may pay the CONTRACTOR, if at all, an amount set in accordance with subparagraph 14d(3) below.
- (2) The Agency procurement officer and the CONTRACTOR may agree to a settlement provided the CONTRACTOR has filed a termination claim supported by cost or pricing data submitted as required and that the settlement does not exceed the total Contract price plus settlement costs reduced by payments previously made by the STATE, the proceeds of any sales of goods and manufacturing materials under subparagraph 14c, and the Contract price of the performance not terminated.
- (3) Absent complete agreement under subparagraph 14d(2) the Agency procurement officer shall pay the CONTRACTOR the following amounts, provided payments agreed to under subparagraph 14d(2) shall not duplicate payments under this subparagraph for the following:
 - (A) Contract prices for goods or services accepted under the Contract;
 - (B) Costs incurred in preparing to perform and performing the terminated portion of the performance plus a fair and reasonable profit on such portion of the performance, such profit shall not include anticipatory profit or consequential damages, less amounts paid or to be paid for accepted goods or services; provided, however, that if it appears that the CONTRACTOR would have sustained a loss if the entire Contract would have been completed, no profit shall be allowed or included and the amount of compensation shall be reduced to reflect the anticipated rate of loss;
 - (C) Costs of settling and paying claims arising out of the termination of subcontracts or orders pursuant to subparagraph 14b. These costs must not include costs paid in accordance with subparagraph 14d(3)(B);
 - (D) The reasonable settlement costs of the CONTRACTOR, including accounting, legal, clerical, and other expenses reasonably necessary for the preparation of settlement claims and supporting data with respect to the terminated portion of the Contract and for the termination of subcontracts thereunder, together with reasonable storage, transportation, and other costs incurred in connection with the protection or disposition of property allocable to the terminated portion of this Contract. The total sum to be paid the CONTRACTOR under this subparagraph shall not exceed the

total Contract price plus the reasonable settlement costs of the CONTRACTOR reduced by the amount of payments otherwise made, the proceeds of any sales of supplies and manufacturing materials under subparagraph 14d(2), and the contract price of performance not terminated.

- (4) Costs claimed, agreed to, or established under subparagraphs 14d(2) and 14d(3) shall be in accordance with Chapter 3-123 (Cost Principles) of the Procurement Rules.

15. Claims Based on the Agency Procurement Officer's Actions or Omissions.

a. Changes in scope. If any action or omission on the part of the Agency procurement officer (which term includes the designee of such officer for purposes of this paragraph 15) requiring performance changes within the scope of the Contract constitutes the basis for a claim by the CONTRACTOR for additional compensation, damages, or an extension of time for completion, the CONTRACTOR shall continue with performance of the Contract in compliance with the directions or orders of such officials, but by so doing, the CONTRACTOR shall not be deemed to have prejudiced any claim for additional compensation, damages, or an extension of time for completion; provided:

- (1) Written notice required. The CONTRACTOR shall give written notice to the Agency procurement officer:

- (A) Prior to the commencement of the performance involved, if at that time the CONTRACTOR knows of the occurrence of such action or omission;

- (B) Within thirty (30) days after the CONTRACTOR knows of the occurrence of such action or omission, if the CONTRACTOR did not have such knowledge prior to the commencement of the performance; or

- (C) Within such further time as may be allowed by the Agency procurement officer in writing.

- (2) Notice content. This notice shall state that the CONTRACTOR regards the act or omission as a reason which may entitle the CONTRACTOR to additional compensation, damages, or an extension of time. The Agency procurement officer, upon receipt of such notice, may rescind such action, remedy such omission, or take such other steps as may be deemed advisable in the discretion of the Agency procurement officer;

- (3) Basis must be explained. The notice required by subparagraph 15a(1) describes as clearly as practicable at the time the reasons why the CONTRACTOR believes that additional compensation, damages, or an extension of time may be remedies to which the CONTRACTOR is entitled; and

- (4) Claim must be justified. The CONTRACTOR must maintain and, upon request, make available to the Agency procurement officer within a reasonable time, detailed records to the extent practicable, and other documentation and evidence satisfactory to the STATE, justifying the claimed additional costs or an extension of time in connection with such changes.

b. CONTRACTOR not excused. Nothing herein contained, however, shall excuse the CONTRACTOR from compliance with any rules or laws precluding any state officers and CONTRACTOR from acting in collusion or bad faith in issuing or performing change orders which are clearly not within the scope of the Contract.

c. Price adjustment. Any adjustment in the price made pursuant to this paragraph shall be determined in accordance with the price adjustment provision of this Contract.

16. Costs and Expenses. Any reimbursement due the CONTRACTOR for per diem and transportation expenses under this Contract shall be subject to chapter 3-123 (Cost Principles), HAR, and the following guidelines:

- a. Reimbursement for air transportation shall be for actual cost or coach class air fare, whichever is less.
- b. Reimbursement for ground transportation costs shall not exceed the actual cost of renting an intermediate-sized vehicle.
- c. Unless prior written approval of the HOPA is obtained, reimbursement for subsistence allowance (i.e., hotel and meals, etc.) shall not exceed the applicable daily authorized rates for inter-island or out-of-state travel that are set forth in the current Governor's Executive Order authorizing adjustments in salaries and benefits for state officers and employees in the executive branch who are excluded from collective bargaining coverage.

17. Payment Procedures; Final Payment; Tax Clearance.

- a. Original invoices required. All payments under this Contract shall be made only upon submission by the CONTRACTOR of original invoices specifying the amount due and certifying that services requested under the Contract have been performed by the CONTRACTOR according to the Contract.
- b. Subject to available funds. Such payments are subject to availability of funds and allotment by the Director of Finance in accordance with chapter 37, HRS. Further, all payments shall be made in accordance with and subject to chapter 40, HRS.
- c. Prompt payment.
 - (1) Any money, other than retainage, paid to the CONTRACTOR shall be disbursed to subcontractors within ten (10) days after receipt of the money in accordance with the terms of the subcontract; provided that the subcontractor has met all the terms and conditions of the subcontract and there are no bona fide disputes; and
 - (2) Upon final payment to the CONTRACTOR, full payment to the subcontractor, including retainage, shall be made within ten (10) days after receipt of the money; provided that there are no bona fide disputes over the subcontractor's performance under the subcontract.
- d. Final payment. Final payment under this Contract shall be subject to sections 103-53 and 103D-328, HRS, which require a tax clearance from the Director of Taxation, State of Hawaii, and the Internal Revenue Service, U.S. Department of Treasury, showing that all delinquent taxes, if any, levied or accrued under state law and the Internal Revenue Code of 1986, as amended, against the CONTRACTOR have been paid. Further, in accordance with section 3-122-112, HAR, CONTRACTOR shall provide a certificate affirming that the CONTRACTOR has remained in compliance with all applicable laws as required by this section.

18. Federal Funds. If this Contract is payable in whole or in part from federal funds, CONTRACTOR agrees that, as to the portion of the compensation under this Contract to be payable from federal funds, the CONTRACTOR shall be paid only from such funds received from the federal government, and shall not be paid from any other funds. Failure of the STATE to receive anticipated federal funds shall not be considered a breach by the STATE or an excuse for nonperformance by the CONTRACTOR.

19. Modifications of Contract.

- a. In writing. Any modification, alteration, amendment, change, or extension of any term, provision, or condition of this Contract permitted by this Contract shall be made by written amendment to this Contract, signed by the CONTRACTOR and the STATE, provided that change orders shall be made in accordance with paragraph 20 herein.
- b. No oral modification. No oral modification, alteration, amendment, change, or extension of any term, provision, or condition of this Contract shall be permitted.

- c. Agency procurement officer. By written order, at any time, and without notice to any surety, the Agency procurement officer may unilaterally order of the CONTRACTOR:
 - (A) Changes in the work within the scope of the Contract; and
 - (B) Changes in the time of performance of the Contract that do not alter the scope of the Contract work.
 - d. Adjustments of price or time for performance. If any modification increases or decreases the CONTRACTOR'S cost of, or the time required for, performance of any part of the work under this Contract, an adjustment shall be made and this Contract modified in writing accordingly. Any adjustment in contract price made pursuant to this clause shall be determined, where applicable, in accordance with the price adjustment clause of this Contract or as negotiated.
 - e. Claim barred after final payment. No claim by the CONTRACTOR for an adjustment hereunder shall be allowed if written modification of the Contract is not made prior to final payment under this Contract.
 - f. Claims not barred. In the absence of a written contract modification, nothing in this clause shall be deemed to restrict the CONTRACTOR'S right to pursue a claim under this Contract or for a breach of contract.
 - g. Head of the purchasing agency approval. If this is a professional services contract awarded pursuant to section 103D-303 or 103D-304, HRS, any modification, alteration, amendment, change, or extension of any term, provision, or condition of this Contract which increases the amount payable to the CONTRACTOR by at least \$25,000.00 and ten per cent (10%) or more of the initial contract price, must receive the prior approval of the head of the purchasing agency.
 - h. Tax clearance. The STATE may, at its discretion, require the CONTRACTOR to submit to the STATE, prior to the STATE'S approval of any modification, alteration, amendment, change, or extension of any term, provision, or condition of this Contract, a tax clearance from the Director of Taxation, State of Hawaii, and the Internal Revenue Service, U.S. Department of Treasury, showing that all delinquent taxes, if any, levied or accrued under state law and the Internal Revenue Code of 1986, as amended, against the CONTRACTOR have been paid.
 - i. Sole source contracts. Amendments to sole source contracts that would change the original scope of the Contract may only be made with the approval of the CPO. Annual renewal of a sole source contract for services should not be submitted as an amendment.
20. Change Order. The Agency procurement officer may, by a written order signed only by the STATE, at any time, and without notice to any surety, and subject to all appropriate adjustments, make changes within the general scope of this Contract in any one or more of the following:
- (1) Drawings, designs, or specifications, if the goods or services to be furnished are to be specially provided to the STATE in accordance therewith;
 - (2) Method of delivery; or
 - (3) Place of delivery.
- a. Adjustments of price or time for performance. If any change order increases or decreases the CONTRACTOR'S cost of, or the time required for, performance of any part of the work under this Contract, whether or not changed by the order, an adjustment shall be made and the Contract modified in writing accordingly. Any adjustment in the Contract price made pursuant to this provision shall be determined in accordance with the price adjustment provision of this Contract. Failure of the parties to agree to an adjustment shall not excuse the CONTRACTOR from proceeding with the Contract as changed, provided that the Agency procurement officer promptly and duly makes the provisional adjustments in payment or time for performance as may be reasonable. By

proceeding with the work, the CONTRACTOR shall not be deemed to have prejudiced any claim for additional compensation, or any extension of time for completion.

- b. Time period for claim. Within ten (10) days after receipt of a written change order under subparagraph 20a, unless the period is extended by the Agency procurement officer in writing, the CONTRACTOR shall respond with a claim for an adjustment. The requirement for a timely written response by CONTRACTOR cannot be waived and shall be a condition precedent to the assertion of a claim.
- c. Claim barred after final payment. No claim by the CONTRACTOR for an adjustment hereunder shall be allowed if a written response is not given prior to final payment under this Contract.
- d. Other claims not barred. In the absence of a change order, nothing in this paragraph 20 shall be deemed to restrict the CONTRACTOR'S right to pursue a claim under the Contract or for breach of contract.

21. Price Adjustment.

- a. Price adjustment. Any adjustment in the contract price pursuant to a provision in this Contract shall be made in one or more of the following ways:
 - (1) By agreement on a fixed price adjustment before commencement of the pertinent performance or as soon thereafter as practicable;
 - (2) By unit prices specified in the Contract or subsequently agreed upon;
 - (3) By the costs attributable to the event or situation covered by the provision, plus appropriate profit or fee, all as specified in the Contract or subsequently agreed upon;
 - (4) In such other manner as the parties may mutually agree; or
 - (5) In the absence of agreement between the parties, by a unilateral determination by the Agency procurement officer of the costs attributable to the event or situation covered by the provision, plus appropriate profit or fee, all as computed by the Agency procurement officer in accordance with generally accepted accounting principles and applicable sections of chapters 3-123 and 3-126, HAR.
- b. Submission of cost or pricing data. The CONTRACTOR shall provide cost or pricing data for any price adjustments subject to the provisions of chapter 3-122, HAR.

22. Variation in Quantity for Definite Quantity Contracts. Upon the agreement of the STATE and the CONTRACTOR, the quantity of goods or services, or both, if a definite quantity is specified in this Contract, may be increased by a maximum of ten per cent (10%); provided the unit prices will remain the same except for any price adjustments otherwise applicable; and the Agency procurement officer makes a written determination that such an increase will either be more economical than awarding another contract or that it would not be practical to award another contract.

23. Changes in Cost-Reimbursement Contract. If this Contract is a cost-reimbursement contract, the following provisions shall apply:

- a. The Agency procurement officer may at any time by written order, and without notice to the sureties, if any, make changes within the general scope of the Contract in any one or more of the following:
 - (1) Description of performance (Attachment 1);
 - (2) Time of performance (i.e., hours of the day, days of the week, etc.);
 - (3) Place of performance of services;

- (4) Drawings, designs, or specifications when the supplies to be furnished are to be specially manufactured for the STATE in accordance with the drawings, designs, or specifications;
 - (5) Method of shipment or packing of supplies; or
 - (6) Place of delivery.
- b. If any change causes an increase or decrease in the estimated cost of, or the time required for performance of, any part of the performance under this Contract, whether or not changed by the order, or otherwise affects any other terms and conditions of this Contract, the Agency procurement officer shall make an equitable adjustment in the (1) estimated cost, delivery or completion schedule, or both; (2) amount of any fixed fee; and (3) other affected terms and shall modify the Contract accordingly.
 - c. The CONTRACTOR must assert the CONTRACTOR'S rights to an adjustment under this provision within thirty (30) days from the day of receipt of the written order. However, if the Agency procurement officer decides that the facts justify it, the Agency procurement officer may receive and act upon a proposal submitted before final payment under the Contract.
 - d. Failure to agree to any adjustment shall be a dispute under paragraph 11 of this Contract. However, nothing in this provision shall excuse the CONTRACTOR from proceeding with the Contract as changed.
 - e. Notwithstanding the terms and conditions of subparagraphs 23a and 23b, the estimated cost of this Contract and, if this Contract is incrementally funded, the funds allotted for the performance of this Contract, shall not be increased or considered to be increased except by specific written modification of the Contract indicating the new contract estimated cost and, if this contract is incrementally funded, the new amount allotted to the contract.
24. Confidentiality of Material.
- a. All material given to or made available to the CONTRACTOR by virtue of this Contract, which is identified as proprietary or confidential information, will be safeguarded by the CONTRACTOR and shall not be disclosed to any individual or organization without the prior written approval of the STATE.
 - b. All information, data, or other material provided by the CONTRACTOR to the STATE shall be subject to the Uniform Information Practices Act, chapter 92F, HRS.
25. Publicity. The CONTRACTOR shall not refer to the STATE, or any office, agency, or officer thereof, or any state employee, including the HOPA, the CPO, the Agency procurement officer, or to the services or goods, or both, provided under this Contract, in any of the CONTRACTOR'S brochures, advertisements, or other publicity of the CONTRACTOR. All media contacts with the CONTRACTOR about the subject matter of this Contract shall be referred to the Agency procurement officer.
26. Ownership Rights and Copyright. The STATE shall have complete ownership of all material, both finished and unfinished, which is developed, prepared, assembled, or conceived by the CONTRACTOR pursuant to this Contract, and all such material shall be considered "works made for hire." All such material shall be delivered to the STATE upon expiration or termination of this Contract. The STATE, in its sole discretion, shall have the exclusive right to copyright any product, concept, or material developed, prepared, assembled, or conceived by the CONTRACTOR pursuant to this Contract.
27. Liens and Warranties. Goods provided under this Contract shall be provided free of all liens and provided together with all applicable warranties, or with the warranties described in the Contract documents, whichever are greater.

28. Audit of Books and Records of the CONTRACTOR. The STATE may, at reasonable times and places, audit the books and records of the CONTRACTOR, prospective contractor, subcontractor, or prospective subcontractor which are related to:
- a. The cost or pricing data, and
 - b. A state contract, including subcontracts, other than a firm fixed-price contract.

29. Cost or Pricing Data. Cost or pricing data must be submitted to the Agency procurement officer and timely certified as accurate for contracts over \$100,000 unless the contract is for a multiple-term or as otherwise specified by the Agency procurement officer. Unless otherwise required by the Agency procurement officer, cost or pricing data submission is not required for contracts awarded pursuant to competitive sealed bid procedures.

If certified cost or pricing data are subsequently found to have been inaccurate, incomplete, or noncurrent as of the date stated in the certificate, the STATE is entitled to an adjustment of the contract price, including profit or fee, to exclude any significant sum by which the price, including profit or fee, was increased because of the defective data. It is presumed that overstated cost or pricing data increased the contract price in the amount of the defect plus related overhead and profit or fee. Therefore, unless there is a clear indication that the defective data was not used or relied upon, the price will be reduced in such amount.

30. Audit of Cost or Pricing Data. When cost or pricing principles are applicable, the STATE may require an audit of cost or pricing data.

31. Records Retention.

- (1) Upon any termination of this Contract or as otherwise required by applicable law, CONTRACTOR shall, pursuant to chapter 487R, HRS, destroy all copies (paper or electronic form) of personal information received from the STATE.
- (2) The CONTRACTOR and any subcontractors shall maintain the files, books, and records that relate to the Contract, including any personal information created or received by the CONTRACTOR on behalf of the STATE, and any cost or pricing data, for at least three (3) years after the date of final payment under the Contract. The personal information shall continue to be confidential and shall only be disclosed as permitted or required by law. After the three (3) year, or longer retention period as required by law has ended, the files, books, and records that contain personal information shall be destroyed pursuant to chapter 487R, HRS or returned to the STATE at the request of the STATE.

32. Antitrust Claims. The STATE and the CONTRACTOR recognize that in actual economic practice, overcharges resulting from antitrust violations are in fact usually borne by the purchaser. Therefore, the CONTRACTOR hereby assigns to STATE any and all claims for overcharges as to goods and materials purchased in connection with this Contract, except as to overcharges which result from violations commencing after the price is established under this Contract and which are not passed on to the STATE under an escalation clause.

33. Patented Articles. The CONTRACTOR shall defend, indemnify, and hold harmless the STATE, and its officers, employees, and agents from and against all liability, loss, damage, cost, and expense, including all attorneys fees, and all claims, suits, and demands arising out of or resulting from any claims, demands, or actions by the patent holder for infringement or other improper or unauthorized use of any patented article, patented process, or patented appliance in connection with this Contract. The CONTRACTOR shall be solely responsible for correcting or curing to the satisfaction of the STATE any such infringement or improper or unauthorized use, including, without limitation: (a) furnishing at no cost to the STATE a substitute article, process, or appliance acceptable to the STATE, (b) paying royalties or other required payments to the patent holder, (c) obtaining proper authorizations or releases from the patent holder, and (d) furnishing such security to or making such arrangements with the patent holder as may be necessary to correct or cure any such infringement or improper or unauthorized use.

34. Governing Law. The validity of this Contract and any of its terms or provisions, as well as the rights and duties of the parties to this Contract, shall be governed by the laws of the State of Hawaii. Any action at law or in equity to enforce or interpret the provisions of this Contract shall be brought in a state court of competent jurisdiction in Honolulu, Hawaii.
35. Compliance with Laws. The CONTRACTOR shall comply with all federal, state, and county laws, ordinances, codes, rules, and regulations, as the same may be amended from time to time, that in any way affect the CONTRACTOR'S performance of this Contract.
36. Conflict Between General Conditions and Procurement Rules. In the event of a conflict between the General Conditions and the procurement rules, the procurement rules in effect on the date this Contract became effective shall control and are hereby incorporated by reference.
37. Entire Contract. This Contract sets forth all of the agreements, conditions, understandings, promises, warranties, and representations between the STATE and the CONTRACTOR relative to this Contract. This Contract supersedes all prior agreements, conditions, understandings, promises, warranties, and representations, which shall have no further force or effect. There are no agreements, conditions, understandings, promises, warranties, or representations, oral or written, express or implied, between the STATE and the CONTRACTOR other than as set forth or as referred to herein.
38. Severability. In the event that any provision of this Contract is declared invalid or unenforceable by a court, such invalidity or unenforceability shall not affect the validity or enforceability of the remaining terms of this Contract.
39. Waiver. The failure of the STATE to insist upon the strict compliance with any term, provision, or condition of this Contract shall not constitute or be deemed to constitute a waiver or relinquishment of the STATE'S right to enforce the same in accordance with this Contract. The fact that the STATE specifically refers to one provision of the procurement rules or one section of the Hawaii Revised Statutes, and does not include other provisions or statutory sections in this Contract shall not constitute a waiver or relinquishment of the STATE'S rights or the CONTRACTOR'S obligations under the procurement rules or statutes.
40. Pollution Control. If during the performance of this Contract, the CONTRACTOR encounters a "release" or a "threatened release" of a reportable quantity of a "hazardous substance," "pollutant," or "contaminant" as those terms are defined in section 128D-1, HRS, the CONTRACTOR shall immediately notify the STATE and all other appropriate state, county, or federal agencies as required by law. The Contractor shall take all necessary actions, including stopping work, to avoid causing, contributing to, or making worse a release of a hazardous substance, pollutant, or contaminant, and shall promptly obey any orders the Environmental Protection Agency or the state Department of Health issues in response to the release. In the event there is an ensuing cease-work period, and the STATE determines that this Contract requires an adjustment of the time for performance, the Contract shall be modified in writing accordingly.
41. Campaign Contributions. The CONTRACTOR is hereby notified of the applicability of 11-355, HRS, which states that campaign contributions are prohibited from specified state or county government contractors during the terms of their contracts if the contractors are paid with funds appropriated by a legislative body.
42. Confidentiality of Personal Information.
- a. Definitions.
- "Personal information" means an individual's first name or first initial and last name in combination with any one or more of the following data elements, when either name or data elements are not encrypted:
- (1) Social security number;
 - (2) Driver's license number or Hawaii identification card number; or

- (3) Account number, credit or debit card number, access code, or password that would permit access to an individual's financial information.

Personal information does not include publicly available information that is lawfully made available to the general public from federal, state, or local government records.

"Technological safeguards" means the technology and the policy and procedures for use of the technology to protect and control access to personal information.

b. Confidentiality of Material.

- (1) All material given to or made available to the CONTRACTOR by the STATE by virtue of this Contract which is identified as personal information, shall be safeguarded by the CONTRACTOR and shall not be disclosed without the prior written approval of the STATE.
- (2) CONTRACTOR agrees not to retain, use, or disclose personal information for any purpose other than as permitted or required by this Contract.
- (3) CONTRACTOR agrees to implement appropriate "technological safeguards" that are acceptable to the STATE to reduce the risk of unauthorized access to personal information.
- (4) CONTRACTOR shall report to the STATE in a prompt and complete manner any security breaches involving personal information.
- (5) CONTRACTOR agrees to mitigate, to the extent practicable, any harmful effect that is known to CONTRACTOR because of a use or disclosure of personal information by CONTRACTOR in violation of the requirements of this paragraph.
- (6) CONTRACTOR shall complete and retain a log of all disclosures made of personal information received from the STATE, or personal information created or received by CONTRACTOR on behalf of the STATE.

c. Security Awareness Training and Confidentiality Agreements.

- (1) CONTRACTOR certifies that all of its employees who will have access to the personal information have completed training on security awareness topics relating to protecting personal information.
- (2) CONTRACTOR certifies that confidentiality agreements have been signed by all of its employees who will have access to the personal information acknowledging that:
 - (A) The personal information collected, used, or maintained by the CONTRACTOR will be treated as confidential;
 - (B) Access to the personal information will be allowed only as necessary to perform the Contract; and
 - (C) Use of the personal information will be restricted to uses consistent with the services subject to this Contract.

d. Termination for Cause. In addition to any other remedies provided by this Contract, if the STATE learns of a material breach by CONTRACTOR of this paragraph by CONTRACTOR, the STATE may at its sole discretion:

- (1) Provide an opportunity for the CONTRACTOR to cure the breach or end the violation; or
- (2) Immediately terminate this Contract.

In either instance, the CONTRACTOR and the STATE shall follow chapter 487N, HRS, with respect to notification of a security breach of personal information.

e. Records Retention.

- (1) Upon any termination of this Contract or as otherwise required by applicable law, CONTRACTOR shall, pursuant to chapter 487R, HRS, destroy all copies (paper or electronic form) of personal information received from the STATE.
- (2) The CONTRACTOR and any subcontractors shall maintain the files, books, and records that relate to the Contract, including any personal information created or received by the CONTRACTOR on behalf of the STATE, and any cost or pricing data, for at least three (3) years after the date of final payment under the Contract. The personal information shall continue to be confidential and shall only be disclosed as permitted or required by law. After the three (3) year, or longer retention period as required by law has ended, the files, books, and records that contain personal information shall be destroyed pursuant to chapter 487R, HRS or returned to the STATE at the request of the STATE.

EXHIBIT E - Form SPO-013 Certificate of Current Cost-Pricing Data

STATE OF HAWAII
CERTIFICATE OF CURRENT COST OR PRICING DATA

This is to certify that, to the best of my knowledge and belief, cost or pricing data as defined in section 3-122-122 and submitted pursuant to section 3-122-125; either actually or by specific identification in writing to the procurement officer in support of _____*, are accurate, complete, and current as of _____**”.
(month, date, year)

This certification includes the cost or pricing data supporting any advance agreement(s) between the offeror and the (State) which are part of the proposal. Please type or print:

Vendor / Firm:	Date of Execution: ***
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Name:	Title
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(Signature)

(Print Name and Title)

(Date)

(End of Certificate)

* Describe the proposal, quotation, request for price adjustment or other submission involved, giving appropriate identifying number (e.g. RFP Number).

** The effective date shall be a mutually determined date prior to but as close to the date when price negotiations were concluded and the contract price was agreed to as possible. The responsibility of the offeror or contractor is not limited by the personal knowledge of the offeror’s or contractor’s negotiator if the offeror or contractor had information reasonably available at the time of the agreement, showing that the negotiated price is not based on accurate, complete, and current data.

*** This date should be as soon after the date when the price negotiations were concluded and the contract price was agreed to as practical.