Request for Proposals

AUG California 50490F2

Travel & Tourism Research Services



September 1, 2023

To All Prospective Bidders:

Visit California, a privately funded nonprofit corporation, is seeking a qualified company to provide **Travel & Tourism Research Services** to support our mission of promoting California as a premier travel-destination.

The California Travel and Tourism Commission d.b.a. Visit California is a private non-profit 501 (c)6 funded by assessed businesses that have an interest in promoting tourism to California. California Tourism is marketed exclusively by Visit California. The Tourism Assessment Program was created under the California Tourism Marketing Act in 1995 with the passage of SB 256. The legislation authorized self-imposition of an assessment by businesses that benefit from travel and tourism. It also authorized the establishment of a non-profit, public benefit corporation, Visit California, to oversee the promotion of California as a premier travel destination.

Visit California oversees the production of a variety of marketing activities, that may include television and online advertising, content marketing to include Website, social media, content series, visitor publications and maps, cooperative programs with traditional and non-endemic partners, public relations and travel trade programs – all designed to promote California to consumers, media and the travel trade industry. For more details, please visit <u>http://tourism.visitcalifornia.com</u> in the "Travel Industry" section.

The total budget for this RFP is, on average, US\$750,000 to \$950,000 per year. The annual contract period for the Scope of Work contained within this RFP will be approximately January 1, 2024 to December 31, 2024. Visit California may renew the contract each subsequent year for a three-year period, at its discretion. Visit California reserves the right to adjust the budget and related services.

Attached is an RFP for those capable of meeting minimum requirements and carrying out the scope-of-work. All proposals will be carefully reviewed and evaluated based on the criteria noted in the attached document.



Notice of Intent to Bid (a non-binding document), as well as any questions you may have to clarify this RFP, are due to Visit California no later than 4:00 p.m. Pacific Standard Time (PST), September 15, 2023.

Sincerely,

Constine Bette

Caroline Beteta President and Chief Executive Officer Visit California



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1. Introduction

California is the leading visitor destination in the United States peaking at US\$140.6 billion in 2019 for travel and tourism related spending prior to the pandemic. Since 1998, consistent investment in the California Tourism program (a joint marketing venture of Visit California and the California Division of Tourism) has helped to maintain California's position as a top destination in the U.S.

About Visit California

Visit California is a not-for-profit, 501(c)(6) corporation formed in 1998 to work jointly with the State of California's Office of Tourism to implement the annual Marketing Plan, which promotes California as a premier travel destination. While these two partners (Visit California and Office of Tourism) are separate legal entities, they are commonly referred to jointly as Visit California.

Visit California's marketing budget is directly derived from assessed businesses in the travel and tourism industry, car rental assessment, and a small contribution from the State. Visit California operates under the auspices of the Governor's Office of Business and Economic Development.

Visit California's 37-member board of commissioners is composed of individuals from all 12 designated regions of California. Members represent five principal industry sectors: Accommodations, Restaurants and Retail, Attractions and Recreation, Transportation and Travel Services, and the Passenger Car Rental Industry. 24 of the commissioners are elected by the approximately 18,500 assessed California businesses; the governor appoints 12; and the 37th is the director of the Governor's Office of Business and Economic Development. The Commission meets three times a year to direct Visit California's programs and activities. A 34-member statewide Marketing Advisory Committee also provides input in developing the marketing plan.

Visit California oversees the production of a variety of marketing activities, including on and offline advertising, visitor publications and maps, cooperative programs, public relations and travel trade programs – all designed to promote California to consumers, media and travel trade industry. For more details, visit industry.visitcalifornia.com. Also visit



<u>travelmattersca.com</u>, the site produced by the Public Affairs unit about the economic impact of tourism and the effort to make the industry more sustainable.



2. Purpose And Company Expertise Requirements

2.1 Purpose

The purpose of this RFP is to seek and retain a qualified company to provide a variety of research services to support our mission of promoting California as a premier travel destination. Requested research services include:

- Global Brand Marketing Program Evaluation (Research on Advertising Effectiveness, Website Effectiveness, ROAS and Website ROI, and Brand Health)
- Strategic Insights Research
- Creative Testing
- Ad hoc / Opportunistic

2.2 Company Expertise

Your company should be an expert in consumer research and advertising evaluation/ROAS. We require:

- At least five years' experience providing Travel & Tourism Research services; and
- Global research capabilities/expertise.

3. Contract Term

The initial contract term shall be one year. Visit California reserves the right to renew its agreement prior to the end of each contract term for a total of three (3) years, provided funding to do so is appropriated for this purpose in subsequent budgets. There will be an oral review approximately six months after the contract date and subsequent reviews annually prior to renewal. Proposed renewals are also assessed according to program direction, funding, and consistency of price and scope of work continuity.

The proposal will be based on a contract term of January 1, 2024 – December 31, 2024.



4. Available Funds

We are seeking quality, cost-effective services. **Visit California will fund the contract up to \$950,000 (USD) annually.** See project scope for approximate budget estimates across the various research services that may be commissioned throughout the year.

Visit California reserves the right to adjust both the budget and related services.

The budget for this RFP shall be made in U.S. dollars.

5. Evaluation Process & Criteria

Visit California will form a committee to evaluate the written proposals. The criteria for the scoring of the proposals are included as **Attachment B**. The committee may at any time during the evaluation process seek clarification from Proposers regarding any information contained within their proposal. Final scores for each Proposer will reflect a consensus of the evaluation committee. Any attempt by a Proposer to contact a member of the evaluation committee outside the RFP process to gain knowledge or an advantage, may result in disqualification of Proposer.

The top finalists chosen by the evaluation committee will be asked to provide oral presentations to the evaluation committee. All proposers and key team members working on the account should ensure they are available for the oral presentations during the dates presented in the Tentative Schedule. After the oral presentations, there will be a question and answer period. You will be notified of the total presentation time. In addition to Proposer management, key personnel performing day to day activities will be requested to attend.

Please note: Upon completing the selection process under this RFP, Visit California will notify the winning Proposer and all other Proposers who were not selected. Visit California's deliberations are confidential. Accordingly, while we understand that non-selected proposers may wish to ascertain reasons for their non-selection, Visit California is unable to respond to any subsequent questions and/or requests for information as to why a company was not selected.



6. Tentative RFP Schedule

This tentative schedule may be altered at any time at the discretion of Visit California.

Deadline	RFP Event
September 1, 2023	RFP public announcement
By September 15, 2023 (by 4:00pm PST)	Deadline for agencies to submit Intent to Bid
By September 15, 2023 (by 4:00pm PST)	Deadline for agencies to submit Questions
September 20, 2023	Posting of Q&A on website
October 20, 2023 (by 4:00pm PST)	Deadline for the agencies to submit proposal
October 27, 2023	Compliance review completed – Committee review begins
Week of October 30, 2023	Finalists selected and notified
Week of November 6, 2023	Discovery/Pre-Calls with qualified proposers (if applicable)
Week of November 27, 2023	Management conducts oral interviews
Week of November 27, 2023	Selected proposer announced – contract negotiations begin
January 1, 2023	Commencement date of new contract



7. Minimum Requirements

7.1 Questions

All Proposers wishing clarification of this RFP must submit questions via email to: RFP Submissions rfps@visitcalifornia.com by the date and time referenced in Section 6, Tentative Schedule. **Prior to submitting questions**, **please review the questions and answers located on our website at**:

http://industry.visitcalifornia.com/About-Visit-California/Requests-for-Proposals

7.2 Notice of Intent to Bid

Notice of Intent to Bid **(Attachment A)** must be returned by September 15, 2023, at 4:00 pm PST. The notice must be submitted via email to rfps@visitcalifornia.com. The Notice of Intent to Bid is non-binding; however, it ensures the receipt of all addenda related to this RFP. Proposals will be accepted only from applicants who submitted a timely Notice of Intent to Bid.

7.3 Budget Form

A complete Budget Form **(Attachment C)** must be included, in the excel file format provided with this RFP, and must include all requested budget line items before submission. All costs associated with the Scope of Work must be included in the format provided in U.S. dollars. Costs for developing proposals are entirely the responsibility of the proposer and shall not be reimbursed by Visit California. All proposers agree that budget costs submitted with their proposals are valid for 180 days from the date Visit California receives your proposal.

7.4 Financial Statements

Proposers are required to demonstrate financial viability for maintaining an account of this size. Please provide **one copy** of GAAP / IAS compliant YoY Comparative financial statements, including but not limited to:

- Income Statement; and
- Balance Sheet



All of the above Financial Statements must be the most recent statements available, but no more than 12 months old. Financial statements can be submitted on-line or be submitted in a sealed envelope addressed and mailed to Compliance Officer, RFP Submissions - Visit California at the address listed on page 21. After review, all financial statements will be destroyed or returned to the Proposer.

If Proposer would like a **Non-Disclosure Agreement** (NDA) signed, please complete, sign, and return the NDA **(Attachment D)** along with your Intent to Bid form by the date specified in the Tentative Schedule.

If a proposal is a joint proposal, you must submit financial statements for both Proposers.

Please note that financial statements are not optional but a minimum requirement, even for private companies. Proposers who do not provide financial statements will not be considered.

7.5 Other Minimum Requirements

We seek a partner with the following minimum experience:

- At least five years experience providing Travel & Tourism Research services
- Global research capabilities/expertise.

All proposals submitted shall become the property of Visit California and shall not be returned to the Proposer. Visit California also reserves the right to:

- Adjust the RFP timeline
- Award all, part, or none of this RFP to any number of proposers.
- Reject any and all bids
- Waive any or all mandatory requirements if no proposers meet one or more of the requirements
- Cancel this RFP
- Revise the amount of funds available under this RFP
- Amend this RFP as needed; and



• Not select a vendor or award a contract from this RFP

All proposers agree that budget costs submitted with their proposals are valid for 180 days from the date Visit California receives your proposal.

Proposals may be rejected if minimum requirements are not met.

8. Content of Proposal

Your proposal should be based on a full year of activities. Each proposer must include a complete and detailed discussion, in a narrative format, for each of the items listed in sections 8.1 – 8.5 and 9.2 below. The discussion of these items will be used to evaluate the proposer's qualifications for effectively delivering the requirements outlined within this RFP.

Your discussion should include the details and strategies of how you intend to accomplish the tasks involved, your experience in accomplishing those tasks, estimated timeframes for accomplishing those tasks, an implementation schedule, and any deliverables you may provide that will be derived from those tasks. In addition, you should also include a discussion of any relevant managerial experience, examples of any relevant past projects that demonstrate your skills and qualifications, and any other relevant information and evidence to support your skills and qualifications for successfully executing this scope of work and meeting our objectives.

Please note that the Scope of Work and all tasks involved will be subject to negotiation between Visit California and the awardee for the initial contract period. The details of your proposal will be used to negotiate the contract scope of work and to evaluate your overall proposal as described in **Attachment B**, Proposal Evaluation Criteria.

8.1 Services and Activities

- Provide a letter of interest and an executive summary of the proposal.
- Provide a description of the nature of the proposer's services and activities.
- Provide the year in which the company was formed.



- Note the company's history and expertise as it pertains to this RFP, including relevant case studies.
- Note your company's global reach.
- List the address from which the primary work on the contract would be performed (if applicable).
- List the size of the organization by headcount.
- List the number of full-time and part-time employees. Do not list any subcontractors in this section.
- Provide a current and past client list.

8.2 Conflict of Interest

• The proposer must certify that there is no conflict of Interest between any existing contracts. Client relationships that could potentially be a conflict of interest must be listed together with a discussion of how the Proposer will resolve the potential conflict of interest and receive approval from other clients, if needed, prior to the oral interviews.

8.3 Personnel / Management

The proposer shall identify:

- The contract manager for this work; and
- The individuals who will be conducting the day-to-day work.

For all individuals assigned to this account, please provide:

- Overall experience with Destination Marketing Organizations (DMOs); and
- Current resumes/curriculum vitae (CV) demonstrating qualifications related to this RFP. Include the length of time with the agency, as well as length of time in the industry; and
- Provide an organizational chart for the management and staff that will be assigned to this account.



8.4 Subcontractors

The proposer should identify all proposed subcontractors for work that exceeds US\$5,000. For each subcontractor:

- Document which portions of service will be performed by subcontractor;
- Describe their ability to perform the work;
- Provide the name and background of their company, if applicable; and
- Submit resumes of the proposed subcontractor's key personnel, including those conducting day to day work.

The use of subcontractors is subject to approval by the President and CEO of Visit California. Therefore, not all work recommended by the proposer will necessarily be approved and not all subcontractors listed in the Proposal will necessarily be selected. The proposer must make it clear to any subcontractors included in the proposal that even if the proposer is selected, the subcontractors may not necessarily be selected.

8.5 Proposal Scope of Work

Overall Project Vision

The primary objective is to provide research that evaluates the impact of Visit California's marketing program as well as provide key consumer insights to inform the strategic direction of Visit California's marketing program.

The **measurement of Visit California's marketing program** should include an evaluation of the **paid advertising** in each of Visit California's brand markets (U.S.A, Canada, Mexico, UK, China, Australia). The paid advertising program includes advertising across traditional and digital media platforms, including television (linear, online television (OTV)), digital (digital video content distribution, display banners, native, and SEM), and paid social. Key insights should include the impact of advertising on California's brand health, California's competitive position, the impact of advertising on likelihood to visit, as well as quantify the amount of incremental travel spending that can be attributed to the advertising (ROAS or Return on Ad Spend).



Additional research should evaluate the impact of Visit California's **consumer website**, <u>www.visitcalifornia.com</u>, including any incremental travel. Overlap between paid advertising and website impacts needs to be accounted for so that incremental spending is not double counted.

Additional research should measure the impact of Visit California's marketing efforts within the **professional meetings and events** space through research with meeting planning professionals.

Global Strategic/Consumer insights to inform Visit California's marketing program can include a wide-range of topics such as why and how people travel, emerging travel trends, key audience insights (such as by age segment or family travel), impacts from crisis events such as Wildfires, brand tarnish, etc. These insights could be for Visit California's brand markets (USA, Mexico, Canada, China, Australia), or in some cases any of our broader consumer markets (which includes Germany, France, Italy, Scandinavia, South Korea, Japan, Middle East).

Creative Testing either via online survey or qualitative groups may be done each year to inform or evaluate the development of new advertising spots.

Paid/Owned Integrated Marketing Analysis - Visit California is also interested in additional support to monitor and analyze KPI's from our paid media and website (using GA4 and ContentSquare) as our Paid and Owned team embark on shared objectives related to increasing traffic to our consumer website.

A. Global Brand Marketing Program Evaluation (Approx. budget: \$300-\$400K)

Scope of Work

The objective of this research is to assess the impact of Visit California's marketing program for **paid advertising**, **consumer website**, and **professional meetings and events** marketing.

Visit California currently measures the advertising effectiveness of the paid marketing program through an online survey and aided recall methodology presenting digital and video campaign assets to the respondent. The advertising measurement program reflects the current seasonal distribution of advertising spend (heavy in late winter and spring) and includes a fall awareness wave (U.S.), a spring awareness wave (all brand markets), and a



Global ROAS wave (all brand markets) to measure respondent-reported visitation and spend.

The current **paid program** includes advertising across traditional and digital media platforms, including television (linear, online television (OTV)), digital (digital video content distribution, display banners, native, and SEM), and paid social. Markets covered will include USA, Mexico, Canada and the UK, with the possible addition of China and/or Australia.

The paid advertising is currently measured in awareness waves and an endof-year ROAS wave to measure actual visitation. In the USA, there are Spring and Fall Awareness waves. In all other markets, there are only Spring Awareness waves.

The ROAS wave should provide travel and spending impacts for the state and each of California's 12 marketing regions as well as by type of commodity purchased-accommodations, food & beverage, transportation within the state, entertainment & recreation, and retail sales. The ROAS methodology should clearly establish the level of incremental travel attributable to the paid advertising, following established best practice guidelines for Destination Marketing Organizations (See: The Comparative Impact of Travel and Tourism, World Travel & Tourism Council; <u>Standard DMO Performance</u> <u>Reporting, Destination Marketing Association International</u>)

The **Website Effectiveness research** for visitcalifornia.com website to quantify the impact of visitcalifornia.com in terms of influenced trips and visitor spending. The chosen vendor will manage a pop-up survey on the website for ongoing/monthly data collection. A re-contact survey will be sent at the end of year to measure travel behavior and ROI. The methodology must have a way to quantify the overlap between paid advertising and website-influenced incremental spending so that the impact is not double-counted.

Finally, Visit California conducts an annual survey of **meeting planners** to evaluate awareness and impact of a \$2.5M paid marketing program supporting professional meetings and events segment.



- **1. Global awareness and intent tracking** to measure spring and fall (US only) advertising campaign.
 - Markets: US, Canada, Mexico, UK (with capability to add China and Australia as needed)
 - Data Collection: Spring 2024 (all markets) / Fall 2024 (US only)
 - Analysis/Reporting: May/June 2024 for Spring; Oct/Nov for Fall
 - Surveys: 5000 (1k per market)
 - o Deliverables: Tables, PPT Report
 - Provide cost per country
- 2. Global ROAS to measure travel to California / campaign impact
 - Markets: US, Canada, Mexico, UK (with capability to add China and Australia as needed)
 - Data Collection: Dec 2024
 - Analysis/Reporting: December/January 2024/25
 - Surveys: US: 3000, Canada/Mexico/UK: 2000 each, Total = 9000
 - Deliverables: Tables, PPT Report
 - Provide cost per country

3. U.S. and Canada Website Evaluation/Website ROI

- o Markets: US, Canada
- Data Collection: Monthly
- Analysis/Reporting:
 - Usability Report: June 2024
 - ROI Report: Dec 2024
- Surveys: Varies, approx. 2-3K
- o Deliverables: Tables, PPT Report
- Provide cost per country

4. Meeting Planner Research

- o Markets: US
- Data Collection: June 2024
- Analysis/Reporting: July 2024
- o Surveys: 500
- o Deliverables: Tables, PPT Report



B. Global Strategic Insights Research (Approx. budget: \$150-200K)

Scope of Work

The study would be conducted annually to inform strategic planning but will likely in September 2024.

- Markets: As requested
- Data Collection: As requested
- Analysis/Reporting: As requested
- Surveys: TBD
- o Deliverables: Tables, PPT Report

C. Creative Testing

(Approx. budget: \$150K)

Scope of Work

Every year Visit California develops a new brand or family campaign spot for release early the following calendar year. Testing will be conducted to evaluate the reaction and lift on intent to visit the state in key brand advertising markets. Additional creative testing (qual and/or quant) may be conducted on an ad hoc basis throughout the year as needed to inform the marketing program or creative direction.

- Markets: US/Canada/Mexico/UK, possibly China and Australia
- Data Collection: January 2024
- Analysis/Reporting: January 2024
- o Surveys: 1000 per market / 4000 total; or Qualitative in USA
- o Deliverables: Tables, PPT Report
- Include qualification/experience of moderator for Qualitative in this section

D. Paid/Owned Integrated Marketing Analysis (Approx. budget: \$35-50K)

Scope of Work

The paid and owned teams have shared objectives to increase website visitation (and thus website incremental impact). We would like to have monthly monitoring and analysis of key Paid and Owned KPI's to identify how the Paid program is impacting Website metrics.



E. Ad hoc / Opportunistic (Approx. budget: \$150K)

Scope of Work

In addition, the chosen vendor will work directly with Visit California's research staff to help fulfill ad hoc requests, special topics (such as Wildfire Research), or other planned deliverables required for the industry website, annual publications/reports, and conferences/meetings.

F. Ongoing Engagement

To ensure familiarity with Visit California's ongoing program of work, the vendor will be asked to participate in several sets of meetings:

- Weekly research meetings with Visit California research staff (via web conferencing)
- 3-4x annual Research Committee meetings (via web conferencing)
- 4x in-person attendance (Outlook Forum and Winter Board meeting in March, Spring Board meeting in June; Fall Board meeting in October); strategic planning meeting in early Spring
- Approximately 10 Monthly Research Q&A meetings hosted by the Visit California research team (via web conferencing)

These activities are considered standard responsibilities of any partner, and we would expect these to be incorporated within the above scope sections to ensure program success and accountability.

Budget should include examples of agency competency in data monitoring and reporting, as well as recommended staffing for each of the above requirements.



9. Billing and Related Requirements

9.1 Contract Requirements & W-8 / W-9

The winner of the RFP will be required to abide by Visit California contracting requirements. This includes the conditions and terms contained within our standard Contract Template. **Please review this** *template prior to submitting a proposal to ensure these terms are acceptable.* The Information on contracting requirements can be found at:

http://industry.visitcalifornia.com/About-Visit-California/Requests-for-Proposals/

You will also be required to submit a United States Internal Revenue Service (IRS) Form W-8BEN-E or W-9.

9.2 Internal Control Structure

Please provide a detailed discussion of your internal control structure for ensuring the following controls are in place and operating effectively:

- Controls for ensuring exchange rates are calculated properly (if applicable);
- Controls for ensuring the accuracy of invoices from Proposer's subcontractors, and the accuracy of invoices provided to Visit California; and
- Controls for ensuring that no expenses are incurred without prior approval.

9.3 Billing

We limit contractor invoicing to two invoices per month. One invoice shall be for Administration & Overhead. The other invoice shall be for outof-pocket expenses (if applicable). Receipts are required for all out-ofpocket expenses.



The budget for this RFP and all payments shall be made in U.S. dollars. All program and out-of-pocket costs will be reimbursed in the currency in which they were incurred. The RFP budget shall not be adjusted for the rate of currency exchange.

10. Proposal Submission

Each bidder is required to deliver **ten** hard copies in addition to an electronic/PDF version of their proposal. Electronic versions of the proposal must be in PDF format and sent to RFP Submissions at <u>rfps@visitcalfornia.com</u>. Hard copies must be sent by courier such as FedEx or UPS, by Friday, October 20, 2023, to:

Visit California Request for Proposal: Travel & Tourism Research Services Attn: RFP Submissions 555 Capitol Mall, Suite 1100 Sacramento, CA 95814 USA

Please Note:

- Proposals must be received by the date and time referenced in the Tentative Schedule.
- Late submissions will not be accepted.
- Proposal may not be faxed.



ATTACHMENT A

NOTICE OF INTENT TO BID

TRAVEL & TOURISM RESEARCH SERVICES

Due: September 15, 2023 4:00 PM PST

Send to:

rfps@visitcalifornia.com

Name of Proposer:	
Contact Person:	
Mailing Address:	
Agency URL:	
Telephone:	
Fax Number:	
Email Address:	
Signed:	



ATTACHMENT B

WRITTEN & ORAL PRESENTATION/PROPOSAL EVALUATION CRITERIA

Written proposals will be reviewed, evaluated, and scored by an evaluation committee. The evaluation committee may, if they deem necessary, select certain proposers for oral interviews. Interviews apply only to the top finalists, as determined by the evaluation committee. Evaluation of written and oral proposals will be based on the following criteria.

	Max. Points
1. OVERALL EXPERIENCE OF FIRM	
Our evaluation will include an assessment of such items as the history of your company, your experience as it relates to the requirements within this RFP, evidence of past performance, and related items.	20
2. SCOPE OF WORK	
Our evaluation will include our assessment of your represented ability to perform duties listed in the Scope of Work and your responses to the other proposal information requirements.	20
3. FAMILIARITY WITH VISIT CALIFORNIA BRAND & PRODUCT	
Our evaluation will include our assessment of your understanding of our organization and how you integrated this knowledge into your proposal, cultural fit, and related items.	10
4. QUALIFICATIONS OF PERSONNEL	
Our evaluation will include an assessment of the qualifications, experience, and creativity of your managerial team, staff, and subcontractors, and related items.	10
5. CAPABILITIES	
Our evaluation will include an assessment of your past performance related to this RFP areas.	20
6. COST EFFECTIVENESS	
The maximum services are provided in relation to the fees charged and value of overall project. The budget is reasonable and appropriate.	20
TOTAL POINTS	100



ATTACHMENT C

BUDGET FORM

TRAVEL & TOURISM RESEARCH SERVICES

An excel version of both budget forms is required to be submitted, and can be found at: https://industry.visitcalifornia.com/about/request-for-proposals

PROPOSED BUDGET			
Budget Line Items	Name of Service	Program Cost	% of Total
		ş -	0%
			0%
			0%
			0%
		-	0%
			0%
			0%
			0%
		-	0%
			0%
			0%
			0%
PROPOSED TOTAL		Ş -	

STAFFING BUDGETS

Title	Years with Company	Years in Industry Field	Hourly Rate	% Time Assigned to Account



ATTACHMENT D

NON-DISCLOSURE AGREEMENT (Proposal Information)

THIS NON-DISCLOSURE AGREEMENT ("Agre	ement") is made as of		
("Effective Date") by and between,			
a	("Disclosing Party"), and the California		
Travel and Tourism Commission, a California non-profit mutual benefit corporation dba Visit			
California ("Receiving Party"), on the following ter	ms and conditions:		

1. <u>Background and Purpose</u>. Receiving Party has issued a request for proposal to which Disclosing Party intends to respond with a proposal (the "**Proposal**"). The proposal and supporting documentation will contain certain financial and other business information that is considered confidential and proprietary information by the Disclosing Party (the "**Confidential Information**"). The Disclosing Party has agreed to provide and the Receiving Part has agreed to hold and use the Confidential Information pursuant to the terms and conditions of this Agreement.

2. <u>Requirement to Retain Confidentiality</u>. The Confidential Information is regarded by the Disclosing Party as highly valuable and is not known publicly. Its continued value depends, in part, on retaining its confidential nature. The requirements of this Agreement will apply to the Confidential Information for a period of three (3) years from the Effective Date.

3. Use or Disclosure of Confidential of Information. The Receiving Party recognizes that the improper use, disclosure or release of all or any portion of the Confidential Information could cause substantial damage to the Disclosing Party and its affiliates and damage his potential opportunities and revenues, and otherwise have a detrimental impact on the Disclosing Party. Accordingly, all Confidential Information received by the Receiving Party shall be (a) used solely for the purpose of the Receiving Party's evaluation of the Proposal, and (b) kept confidential and shall not be disclosed by Receiving Party in any manner whatsoever, in whole or in part, to any person who is not a party to this Agreement, or (ii) used or included in any information or reports disclosed or distributed by the Receiving Party is authorized to disclose the Confidential Information to affiliates, attorneys, agents, representatives, or employees of the Receiving Party who will review the Confidential Information in connection with the Proposal, subject to the terms and conditions of this Agreement.

4. <u>Information Not Covered by Agreement; Disclosure under Legal Compulsion</u>. Confidential Information shall not include such portions of the Confidential Information as



are or become: (i) generally available to the public other than as a result of a disclosure in violation of this Agreement, (ii) available to a party to this Agreement on a non-confidential basis from a source (other than a party to this Agreement), which source is not prohibited from disclosing such Confidential Information by a legal, contractual, or fiduciary obligation, (iii) known by the Receiving Party prior to such disclosure as shown by credible evidence, or (iv) subject to a governmental, judicial, or administrative order, subpoena or discovery request. If the Receiving Party receives any subpoena, order or other document legally compelling the Receiving Party to disclose any of the Confidential Information, the Receiving Party shall provide the Disclosing Party with prompt written notice of such request so that the Disclosing Party may seek a protective order or other appropriate remedy and/or waive compliance with the provisions of this Agreement. If such protective order or other remedy is not obtained or not requested, the Receiving Party agrees that it shall furnish only that portion of the Confidential Information that it is advised by counsel that it is legally required to disclose and shall exercise reasonable efforts to obtain assurance that confidential treatment will be accorded the Confidential Information so disclosed. Additionally, notwithstanding the foregoing, Disclosing Party acknowledges and agrees that Receiving Party is subject to the California Public Records Act, ("PRA") and shall provide any materials and make any disclosures required for Receiving Party to comply with the PRA.

5. <u>Safeguard Confidential Information</u>. The Receiving Party agrees to safeguard all Confidential Information in a secure place and restrict the disclosure of any Confidential Information as provided herein.

6. <u>Property</u>. The Confidential Information shall remain the exclusive property of the Disclosing Party. Upon the termination of the discussions regarding the Proposal the Receiving Party shall return any documentation or recordings of the Confidential Information, together with all copies thereof, immediately to Disclosing Party, provided that Receiving Party may retain a copy in its records, pursuant to its records retention policy, subject to the continuing obligation of confidentiality with respect to such Confidential Information.

7. <u>Attorneys' Fees; Prejudgment Interest</u>. If the services of an attorney are required by any party to secure the performance of this Agreement or otherwise upon the breach or default of another party to this Agreement, or if any judicial remedy or arbitration is necessary to enforce or interpret any provision of this Agreement or the rights and duties of any person in relation thereto, the prevailing party shall be entitled to reasonable attorneys' fees, costs and other expenses, in addition to any other relief to which such party may be entitled.

8. <u>Severability</u>. If any provision of this Agreement is held by a court of competent jurisdiction to be invalid or unenforceable, the remainder of the Agreement which can be



given effect without the invalid provision shall continue in full force and effect and shall in no way be impaired or invalidated.

9. <u>Governing Law</u>. The rights and obligations of the parties and the interpretation and performance of this Agreement shall be governed by the law of California, excluding its conflict of laws rules.

10. <u>Notices</u>. All notices and communications pursuant to this Agreement shall be given in writing by personal delivery, prepaid first class registered or certified mail properly addressed with appropriate postage paid thereon, or facsimile transmission, and shall be deemed to be duly given and received on the date of delivery if delivered personally, on the second day after the deposit in the United States Mail if mailed, or upon acknowledgment of receipt of electronic transmission if sent by facsimile transmission.

11. <u>Waiver of Breach</u>. No covenant or condition of this Agreement can be waived except by the written agreement of the party entitled to enforce the covenant or condition. Forbearance or indulgence by either party in any regard whatsoever shall not constitute a waiver of the covenant or condition to be performed by the other party.

12. <u>Miscellaneous</u>. This Agreement contains the entire understanding of the parties with respect to the matters described herein. This Agreement supersedes all prior and/or contemporaneous agreements and understandings between the parties, written or oral, with respect to the matters described herein. This Agreement may be executed in two or more counterparts, each of which shall be deemed an original document and all of which, taken together, shall be deemed to constitute but a single original document.

Each of the parties hereto has executed this Non-Disclosure Agreement as of the Effective Date first set forth above.

DISCLOSING PARTY:	RECEIVING PARTY:
	California Travel and Tourism Commission a California non-profit mutual benefit corporation dba Visit California
Ву:	Ву:
Name:	Name:
Title:	Title: